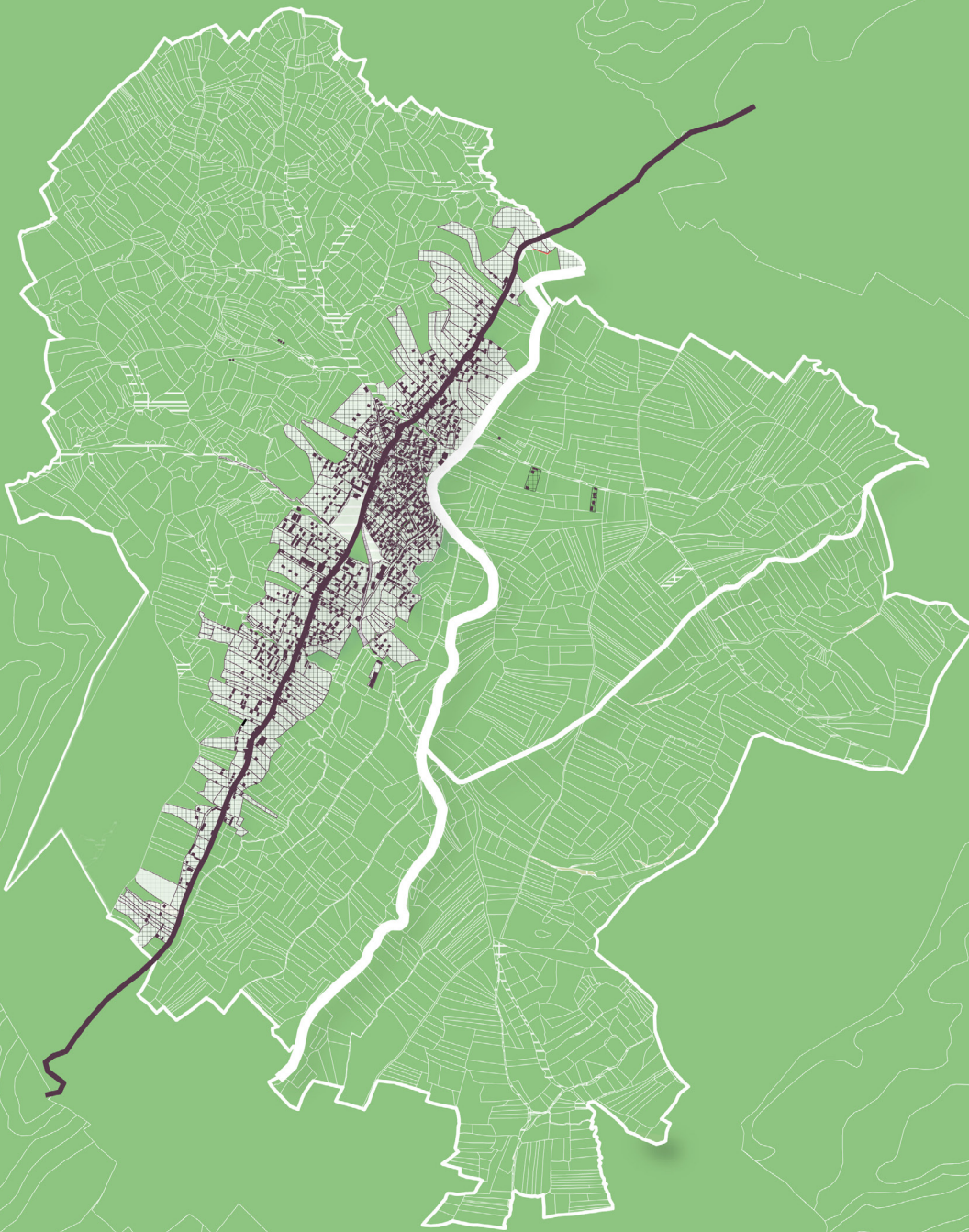


# Municipal Development Plan of Mamusha EVALUATION REPORT

October 2019



Financed by:



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**UN HABITAT**  
FOR A BETTER URBAN FUTURE

MUNICIPAL DEVELOPMENT PLAN OF MAMUSHA  
**EVALUATION REPORT**

*October 2019*

Municipality of Mamusha  
Str. “Saat Kule” - 20540 Mamushë  
<https://kk.rks-gov.net/mamushe/>

United Nations Human Settlements Programme (UN-Habitat)  
Ministries Building Rilindja, 10th Floor, 10000 Pristina, Kosovo  
[www.unhabitat.org](http://www.unhabitat.org)  
[www.unhabitat-kosovo.org](http://www.unhabitat-kosovo.org)

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LEAD FACILITATOR/ REPORT REVIEW:

Besnike Koçani  
Sami Stagova

FACILITATOR/ REPORT AUTHOR:

Alma Paçarizi

FACILITATOR:

Fati Pajko

MESP SUPPORTERS:

Suzana Goranci  
Arbën Rrecaj

LOGISTICS:

Adem Llabjani

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LIST OF ACRONYMS

MDP	Municipal Development Plan
MZM	Municipal Zoning Map
MuSSP	Municipal Spatial Planning Support Programme
MESP	Ministry of Environment and Spatial Planning
ISP	Institute for Spatial Planning
UN-Habitat	United Nations Human Settlements Programme
DDPUGC	Department of Development, Planning, Urbanism, Geodesy and Cadastre
DPS	Department of Public Services
DBF	Department of Budget and Finances
DECYS	Department of Education, Culture, Youth and Sport
DA	Department of Administration
DHSW	Department of Health and Social Welfare
KPA	Kosovo Property Agency

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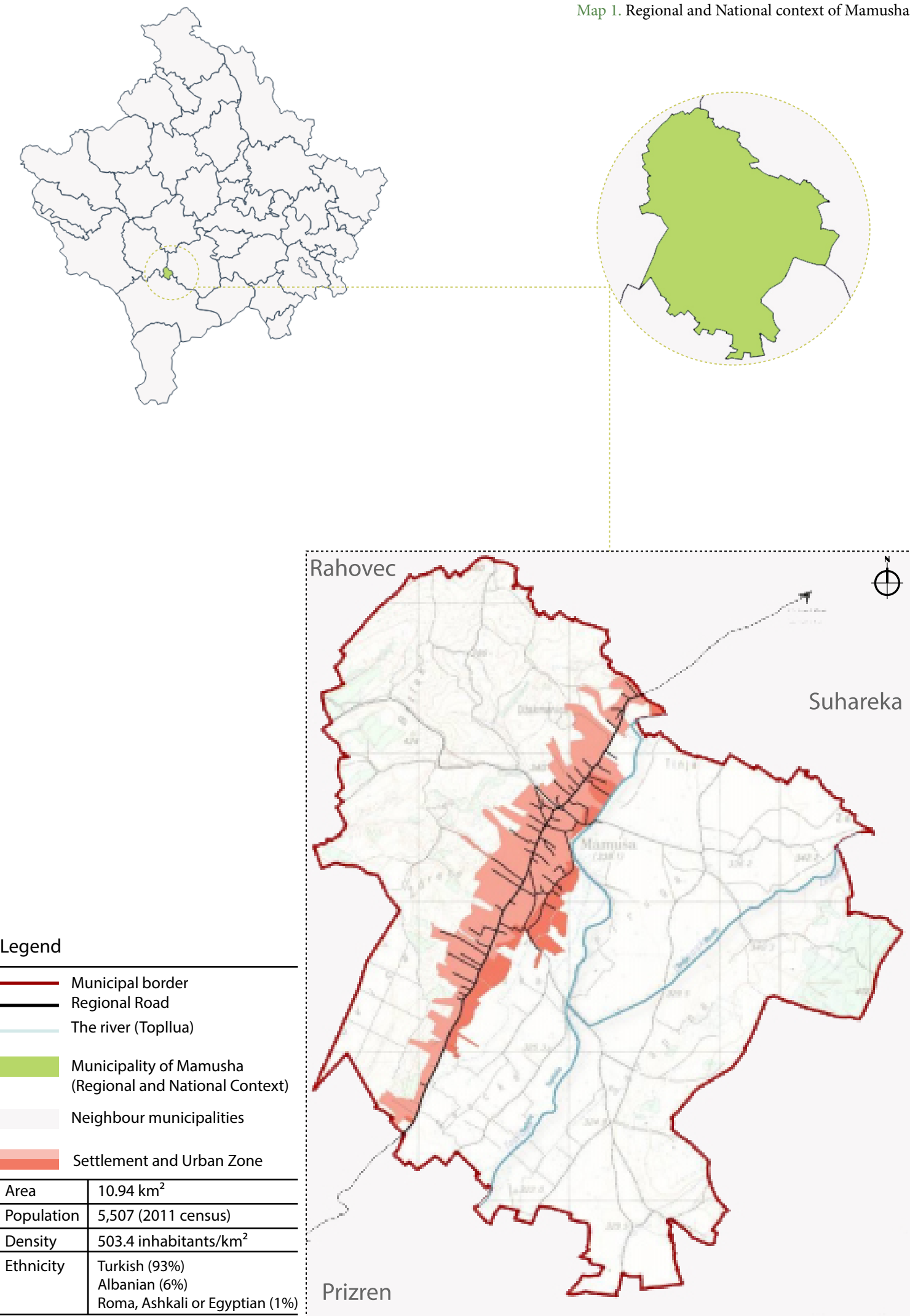
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Map 1. Regional and National context of Mamusha



## CHAPTER ONE

### 1.1 Introduction

The Municipality of Mamusha is located in the southern region of Kosovo. It consists of an area of 10.94 km<sup>2</sup> (which is the only municipal settlement), and is the smallest of all municipal units in Kosovo. It is bordered by the Municipality of Prizren (south-east), Municipality of Suhareka (north-east), and Municipality of Rahovec (north-west). Mamusha was a village that belonged to the Municipality of Prizren and functioned as a rural community until 2005 when the process of decentralization was initiated. The process granted Mamusha the Pilot Municipality status (together with Partesh, Hani i Elezit, Junik and Graçanica) however full municipal competences were assumed in 2009. As of 2011, the population of Mamusha is estimated at 5,507 people, with a density of 503.4 inhabitants/km<sup>2</sup>; Turkish (93%), Albanian (6%), and Roma, Ashkali or Egyptian (RAE, 1%) are the main ethnicities found in the area.

Mamusha is a rural municipality with a good quality and highly suitable agricultural land for vegetable and crop production (most notably, the cultivation of tomatoes). Greenhouses are distributed in 170 hectares of land, covering the largest municipal portion which is dedicated to agricultural production or agro-allied industries. Owned by locals mostly (78% of the households), these lands generate most of the economy; as a result, self-employment or family based jobs are very common in Mamusha. Nevertheless, other sectors that offer employment involve the public sector and small business.

### 1.2 Cooperation between the Municipality of Mamusha and UN-Habitat

UN-Habitat has been actively assisting Kosovo institutions in the field of governance, spatial planning and municipal administration since 1999. The Municipal Spatial Planning Support Programme (MuSPP implemented from 2005 to 2016) provided spatial planning and other related support to 12 partner municipalities from which the Municipality of Mamusha was supported notably in the process of drafting the Municipal Development Plan (2014 - 2023). Building on the results and tools generated by the MuSPP Programme, the UN-Habitat Kosovo Office continues to be in a position to provide strategic, comprehensive package of support to build or complement municipal planning and management capacities, and other functions as per needs and resource (made) available.

With the new legal reform on spatial planning, new legal requirements emerge such as Municipal Zoning Map (MZM). As such, the Municipality of Mamusha initiated the process by expressing their interest to work with UN-Habitat in drafting Municipal Zoning Map.

As a result, UN-Habitat is facilitating the process of drafting the MZM of Mamusha by assessing the current development situation in the municipality in the sense of how this development is in compliance with the planned development framework of the Municipal Development Plan drafted in 2014, and its existing spatial planning database. Proposed organizational chart of the human resources required for the new spatial planning cycle and formalizing the necessary structures within the chart will also be part of the support. All the activities are closely coordinated with the Department of Urbanism (DDPUGC) as a spatial planning formal authority. This initial step brings out the MDP Evaluation Report as well as the Roadmap for drafting the Municipal Zoning Map and reinvigorating the spatial database.

### 1.3 Legal Framework

The evaluation of the MDP of Mamusha is based on several legal requirements that support relevant spatial planning processes and have been approved by the Government of Kosovo or the Ministry of Environment and Spatial Planning (MESP) respectively. To begin with, the spatial planning framework in Kosovo is determined by the *Law on Spatial Planning No. 04/L-174* adopted in 2013. Under Article 5, Paragraph 1 (1.2) of this law, local level planning authorities are required to draft the MDP (one that Mamusha has

already adopted), and then continue with the next step which is MZM. The MDP of Mamusha has been drafted in 2014 under the previous *Law on Spatial Planning No.2003/14* and *Law No.2003/L-106 on Amending Law on Spatial Planning No.2003/14*, now repealed. Other important documents that should be considered during the evaluation are: (1) *Administrative Instruction No. 24/2015 on basic elements and requirements for design, implementation and monitoring of the Municipality Zoning Map*, and (2) *AI No. 11/2015 on sections and basic requirements for design, implementation and monitoring of Municipal Development Plan*.<sup>1</sup>

#### 1.4 From the Municipal Development Plan towards the Municipal Zoning Map

The Municipal Development Plan (MDP) of Mamusha is a multi-sectoral document that defines the long-term goals of economic, social and spatial development. It includes the plan for the development of urban and rural zones for a period of at least 8 years.<sup>2</sup> It has been drafted in 2014 and is valid until 2023. The new law introduces Municipal Zoning Map (MZM) - a multi-sectoral document that uses graphs, photos, maps and text to determine in detail the type, destination, planned spatial use and action measures that are based on the duration and justifiable projections for public and private investment for all the territory of the municipality for a period of 8 years - as the next phase of spatial development.<sup>3</sup>

## CHAPTER TWO

### 2.1 Aim of the Evaluation

The aim of the evaluation is to support the Municipality of Mamusha in assessing the validity of the Municipal Development Plan (MDP) in relation to the drafting of the Municipal Zoning Map (MZM); it also familiarizes the municipal staff with the MDP evaluation tools used to carry out this process. This brings together all relevant stakeholders (Municipality of Mamusha, public regional companies, civil society, MESP and UN-Habitat) in an effort to assess the sustainability of the planning process through several interdisciplinary fields, identify the missing data needed for the drafting of MZM, and assess the MDP objectives based on projects/services implemented so far from the approval day. The three main methodologies of Mamusha's MDP evaluation are:

- I. Sustainability Assessment Framework
- II. Evaluation of the MDP based on legal requirements (necessary data for the MZM)
- III. Evaluation of the MDP based on implementation

At the end of the evaluation process, next steps regarding the upcoming stage of development (MZM) will be presented.

## 2.2 Evaluation Methodology

### 2.2.1 Sustainability Assessment Framework

The first evaluation method is the Sustainability Assessment Framework (originally the Planning Law Assessment Framework<sup>4</sup>) developed by the Urban Legislation Unit of UN-Habitat. It is a quick self-assessment tool used to identify the strengths and weaknesses of spatial planning processes based on relevant laws and regulations applicable in a city. The tool relies on two main indicators: (1) *legislative functional effectiveness* and (2) *technical aspects for each field*, prompted by sub-indicators with five different scenarios from worst (0) to best (4). The total scores merged together provide a general and comparative sustainable assessment by means of Graphics thus providing valuable results on: social sustainability/inclusion and cohesion; economic sustainability/growth; environmental sustainability/protection and development; and inclusive and good governance/development. The main thematic fields are:

1. Land and Urban Planning
2. Public Space
3. Plots and Blocks
4. Development Rights
5. Building Codes
6. Land-Based Finance

The scheme below is an illustration of the required data (in tabular order) for the sustainability assessment, based on respective evaluation tool tables.<sup>5</sup>

THEMATIC FIELD			
Indicators	Sub-indicators	Ranking 0 to 4	Score
Legislative functional effectiveness	1 to 5		
Technical aspects	1 to 5		

Table 1. Schematic display of the table contents for Sustainability Assessment Framework

### 2.2.2 Evaluation of the MDP based on legal requirements (necessary data for MZM)

The second evaluation method is used to assess the MDP's compliance with the spatial planning legal framework including the MDP data upon which the necessary analysis and planning was made. To apply this method, the spatial planning legal framework was reviewed from which a list of all the data necessary for MZM drafting was compiled. The list was the main reference upon which these evaluation tools were designed. The main outputs of this methodology are acquired through close observation of the:

- MDP structure/content (textual and cartographic part) – to meet the legal requirements
- Municipal data (tables) – to analyze the current municipal situation

The data evaluation, as per table content, is delivered in two sessions: (1) *evaluation of MDP's profile data*, and (2) *evaluation of MDP's planned development*. The thematic fields in this method are:

1. MDP structure + Economic Infrastructure/surfaces
2. Settlements + Residential Infrastructure
3. Demography + Economic Infrastructure/Enterprise + Budget
4. Social/Public Infrastructure and Services
5. Technical Services and Infrastructure
6. Public transport infrastructure
7. Cultural and Natural Heritage + Environment

The scheme is an illustration of the required MDP municipal data (in tabular order) for this methodology, based on respective evaluation tool tables.<sup>6</sup>

THEMATIC SECTORS	THEMATIC FIELD	
	PROFILE	DEVELOPMENT CONCEPT
	Type of data	Type of data
	Profile data availability in the MDP	Development concept data availability in the MDP

Table 2. Schematic display of the table contents for municipal data

<sup>1</sup> MDP Mamusha (2014-2023) was drafted under the old law but the evaluation will be based on the new one.

Other references: AI No. 08/2017 on spatial planning technical norms

<sup>2</sup> Law on Spatial Planning No. 04/L-174

<sup>3</sup> Law on Spatial Planning No. 04/L-174

<sup>4</sup> Planning Law Assessment Framework (UN-Habitat)

<sup>5</sup> Detailed evaluation tools are attached in Annex A.

<sup>6</sup> Detailed evaluation tools are attached in Annex B.



2.2.3 Evaluation of the MDP based on implementation

The third and final evaluation method is used to identify and assess the implemented activities and services for each MDP thematic field and objective. These objectives, in accordance with MDP data, have been carried out through private and public development initiatives therefore this methodology tends to evaluate their implementation so far from the approval day. The thematic fields in this set of tools have been identified through Mamusha’s MDP and established correspondingly to help measure the current municipal situation better.

Each tool table in this methodology covers one interdisciplinary thematic field in detail, providing additional information for the objectives, activities, funding partners, implementation phase, priorities, cost and indicators (data gathered beforehand). The thematic fields covered in this method are:

- 1. Social Development
- 2. Economic development
- 3. Public transport infrastructure
- 4. Technical Infrastructure
- 5. Land use, settlements and housing
- 6. Environment, heritage, risk assessment and disaster management

The scheme below is an illustration of the required activities/services (in tabular order) for this methodology, based on respective evaluation tool tables.<sup>78</sup>

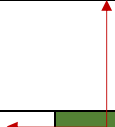
THEMATIC FIELD		MUNICIPAL DEVELOPMENT PLAN															
		GOAL 1						GOAL 2								Additional (if any)	
		Objective 1			Objective 2			Objective 3				Objective 4					
		Act. 1	Act. 2	Act. 3	Act. 1	Act. 2	Act. 3	Act. 1	Act. 2	Act. 3	Act. 4	Act. 1	Act. 2	Act. 3	Act. 4	+	
		OTHER COMPONENTS															
IMPLEMENTED ACTIVITIES/SERVICES																	
Activity 1	Other components																
Activity 2																	
Activity 3																	
Additional																	

Table 3. Schematic display of the table contents for the implementation methodology

CHAPTER THREE

3.1 Overview of the Evaluation Workshop

The Municipality of Mamusha, supported by UN-Habitat Office in Kosovo held a 3-day workshop that took place during the 2nd week of July in Bitola, North Macedonia.

The main purpose of this event was the Evaluation of the Municipal Development Plan (MDP) of Mamusha (2014-2023), measuring the legal and conceptual validity of the document that would further support the completion of the next phase which is Municipal Zoning Map (MZM). 30 officials (Mayor of Mamusha, municipal staff coming from various departments, representatives of public regional companies and civil society organizations) participated in delivering the objectives of this workshop including the Ministry of Environment and Spatial Planning (MESP)/Institute for Spatial Planning (ISP) representatives as well.<sup>9</sup>

Opening remarks were made by representatives of UN-Habitat Kosovo, who welcomed the attendees and explained the purpose of the event. The speech was extended to the Mayor of Mamusha who briefly discussed the importance and impact of the process on municipal grounds. Likewise, the Head of Spatial Planning Division from MESP commended the initiative and argued that the evaluation of the MDP is a great step forward. It was further agreed that the evaluation report should be compiled as the final product of this process and next steps were jointly discussed regarding the Municipal Zoning Map.

3.2 Session one: From Municipal Development Plan to Municipal Zoning Map

To kick-off the event, a number of presentations were given by UN-Habitat and MESP representatives to inform the group about the process. First, the Head of Spatial Planning Division from MESP presented the legal framework of the MDP and MZM, and explained the main steps of the planning process such as drafting, public review, approval etc.). Next, representatives from UN-Habitat Kosovo shared programmes’ earlier experiences in the planning process. The session ended with a presentation regarding the evaluation methods: (1) Sustainability Assessment Framework, (2) Evaluation based on legal requirements, and (3) Evaluation based on implementation.



<sup>7</sup> MDP Mamusha (2014 - 2023) for more information.  
<sup>8</sup> Detailed evaluation tools are attached in Annex C.

<sup>9</sup> The agenda of the workshop and list of participants are attached in Annex D.

3.3 Session two: Evaluation tools

3.3.1 Sustainability Assessment Framework

The participants were divided into 7 groups to carry out the assignment through in-group discussions and all interactive presentations of the results, including the Graphics as final results illustrated at the end of the session. The task was divided into two sessions. First the groups were to draft a definition for each respective thematic field, and next strengths, weaknesses and necessary activities were identified (as per municipal demands). Finally, each group had to score the indicators<sup>10</sup> for each thematic field in a scenario from worst (0) to best (4), which displays the level of sustainable achievement. The findings were presented at the end of the session, with Graphics that show comparisons among each thematic field as well. The results presented in this section are the findings for each group in their respective order.

Land and Urban Planning		
<b>Definition:</b> Land and Urban Planning is the division of urban areas according to planned land use.		
<b>Strengths:</b> Availability of the MDP Implementation of most of the actions planned in the MDP Quality of the plan (from the participation of the community) in preparation		
<b>Weaknesses:</b> Illegal construction Reduction of construction in agricultural areas Lack of awareness about construction permits		
<b>Activities:</b> Efficient inspectors Awareness campaigns		
<b>Main discussion:</b> MDP implementation rate		

Planning Area	Indicator	Sub-score (out of 20)
Land and Urban Planning	Functional Effectiveness	14
	Technical Aspects	16
Total score (out of 40)		30

Table 4. Results from the Graphics for Land and Urban Planning

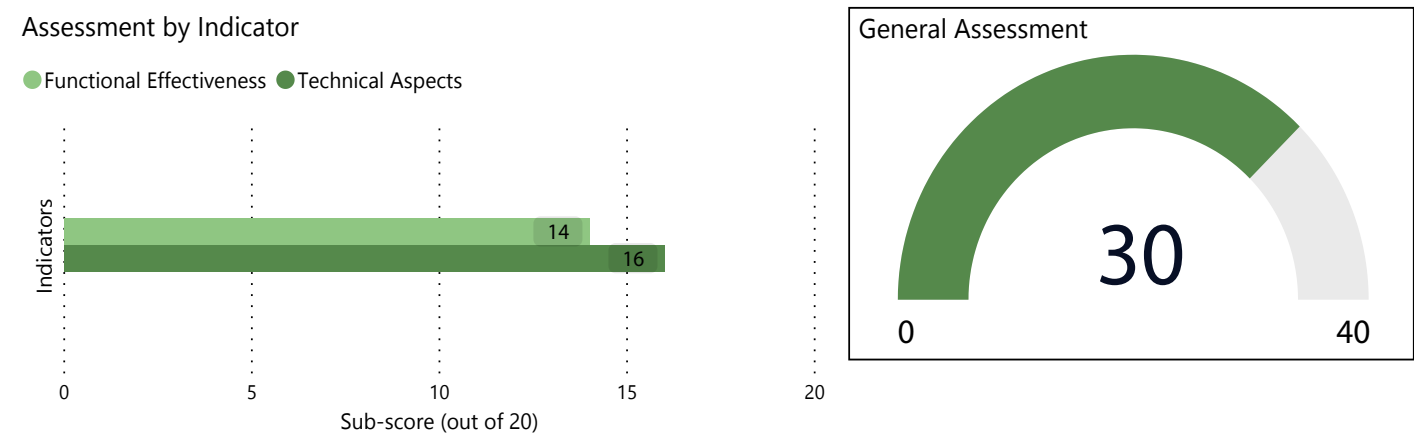


Diagram 1. Assessment for Land and Urban Planning

Public Space		
<b>Definition:</b> Public spaces are defined as areas that can be used equally by all residents.		
<b>Strengths:</b> All public spaces are maintained by the municipality (e.g. parks, playgrounds, recreational areas etc.). This provides a better management of public spaces.		
<b>Weaknesses:</b> The existing sports' field is not functional because there is no suitable infrastructure Many areas are not functional No municipal officers for such issues		
<b>Activities:</b> Turning public spaces into functional areas, improving their conditions and infrastructure. Maintaining and revitalizing existing non-functional spaces (the river, the bridge etc.) Activating the inspectorate (strengthening the law)		

Planning Area	Indicator	Sub-score (out of 20)
Public Space	Functional Effectiveness	10
	Technical Aspects	5
Total score (out of 40)		15

Table 5. Results from the Graphics for Public Space

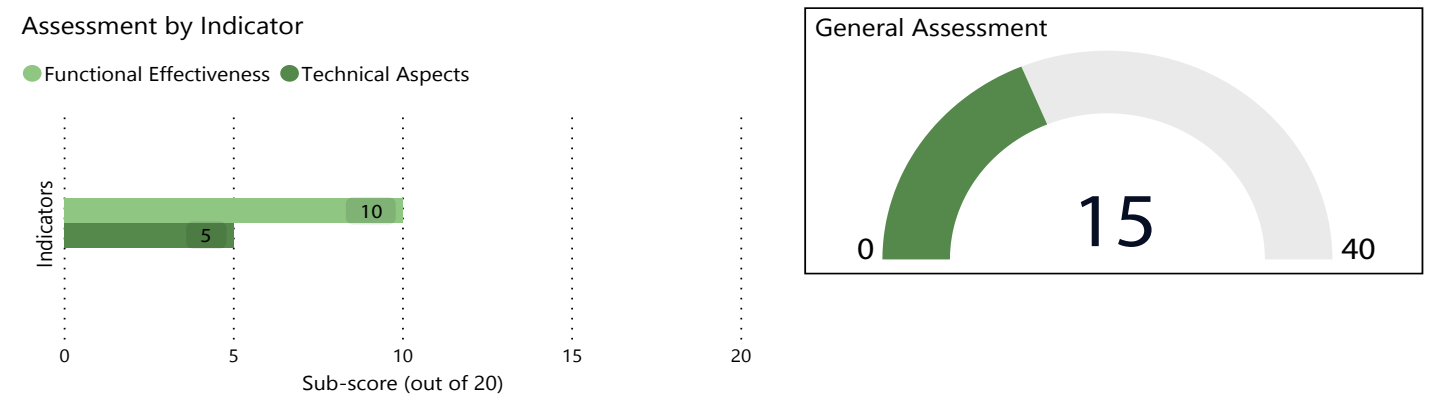


Diagram 2. Assessment for Public Space

Plots and Blocks		
<b>Definition:</b> <i>Plots</i> are a piece of land with certain limits. Various activities are carried out in the parcel such as: construction, agriculture, workplace etc. <i>Blocks</i> are the areas that consist of a few parcels with limited borders. These borders include the river, roads or streets etc.		
<b>Strengths:</b> The parcels are digitally registered. There's enough staff. The borders of the parcel and/or the land are regulated accordingly. Mamusha is a small area thus blocks are not necessarily defined. Services are provided quickly		
<b>Weaknesses:</b> Most of the citizens of Mamusha are not registered land owners. There is a lot of complexity in buying and selling parcels. In some cases there is a transportation problem in agricultural parcels.		
<b>Main discussions:</b> Service efficiency The number of parcels should be mentioned in field's definition (suggested by MESP)		



Planning Area	Indicator	Sub-score (out of 20)
Plots and Blocks	Functional Effectiveness	14
	Technical Aspects	9
<b>Total score (out of 40)</b>		<b>23</b>

Table 6. Results from the Graphics for Plots and Blocks

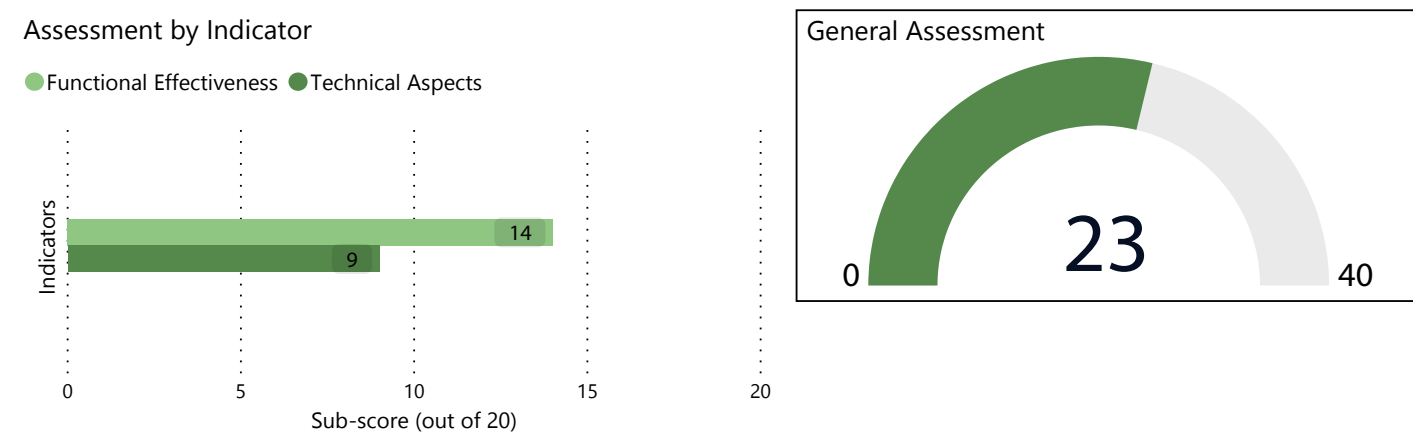


Diagram 3. Assessment for Plots and Blocks

Development Rights

**Definition:**  
Construction of the garden in the plot according to the project.  
Land leasing agreement.

**Strengths:**  
Income - Taxes - Municipality + Government  
Job opportunities

**Weaknesses:**  
Lack of staff in: civil engineering, architecture, inspectorate, law and governance sectors.

**Main discussions:**  
Apply the above-mentioned staff shortages, laws and regulations to the development rights.

Planning Area	Indicator	Sub-score (out of 20)
Development Rights	Functional Effectiveness	5.00
	Technical Aspects	1.67
<b>Total score (out of 40)</b>		<b>6.67</b>

Table 7. Results from the Graphics for Development Rights

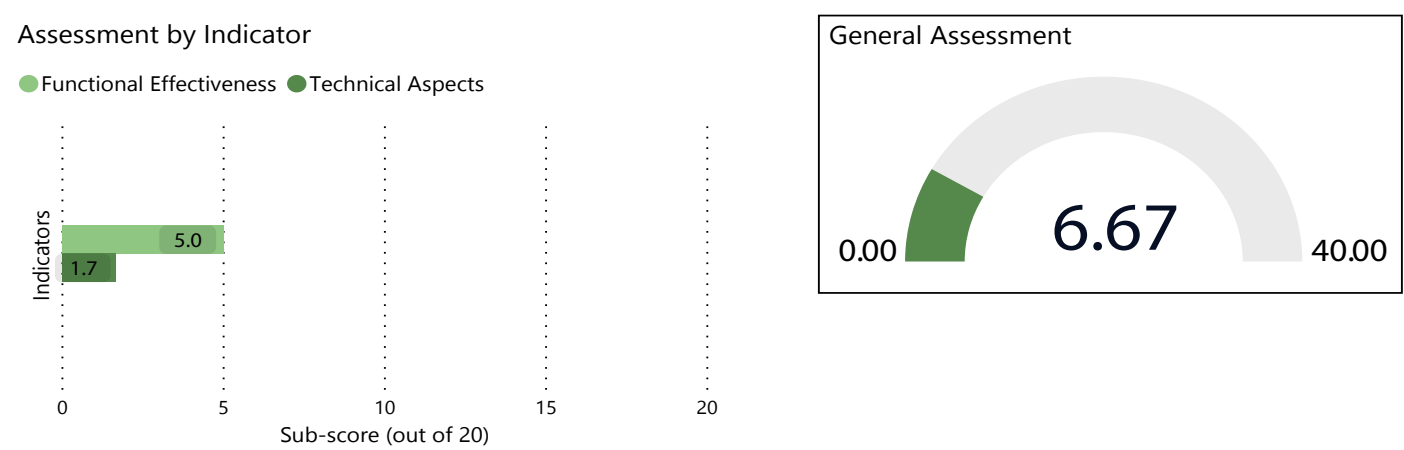


Diagram 4. Assessment for Development Rights

Building Codes

**Definition:**  
The Building Code is a collection of rules, norms and legislation covering the field of construction that provides the conditions and principles of equity and legality, low cost and energy efficient constructions, strong and sustainable constructions, low risk planning, etc..

**Strengths:**  
Clear guidelines/regulations  
Feasible criteria  
Cost with coverage  
Building in harmony with nature  
Risk reduction etc.

**Weaknesses:**  
No Building Code  
Unclear guidelines/regulations/administrative instructions  
Dual actions  
Lack of interest in legal actions

**Activities:**  
Drafting the Building Code  
Clear criteria  
Coordination of legislation with building codes  
Principles – Legal actions and equitable terms  
Transparency and information

**Main discussion:**  
Legalizations and the long process it takes (MZM would help shorten the legalization process)

Planning Area	Indicator	Sub-score (out of 20)
Building Codes	Functional Effectiveness	2
	Technical Aspects	4
<b>Total score (out of 40)</b>		<b>6</b>

Table 8. Results from the Graphics for Buildings Codes

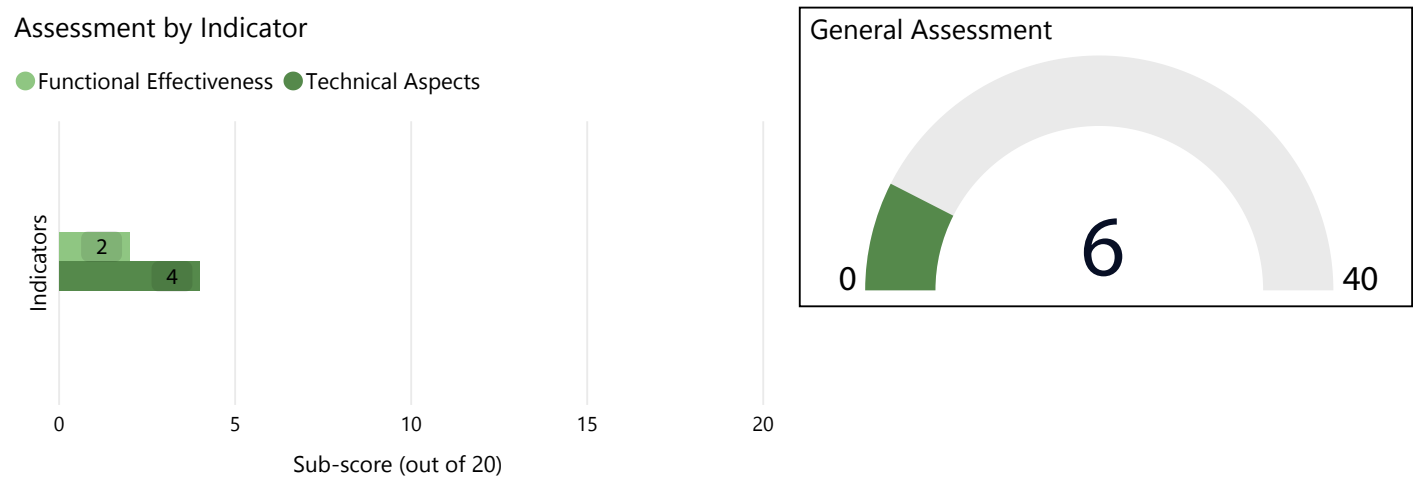


Diagram 5. Assessment for Building Codes

Land-based Finance

**Definition:**  
Understand and assess the value of a land so that the municipality can find ways to generate more income.

**Strengths:**  
The people living in Mamusha are very productive and there is no need to rent these lands because the people themselves operate and generate income.  
People who own or develop the land may rent it to a foreign firm and ensure that the municipality receives tax. In order to produce agricultural products cultivated in these soils, processing facilities can be established in public and private lands

**Weaknesses:**  
Mamusha Municipality owns a small number of public land.  
Privatization of municipal land. If there was a development plan, the municipality could buy these lands.

**Main discussions:**  
The use and functionality of municipal land (Who owns/uses them and who issues the permission for its use? What is the land/parcel used for? Is there any planned activity?)  
KPA involvement, land privatization and social property management  
Possible solutions in case of municipal interest in exchanging properties or take back their land (coordination between relevant municipal departments)  
The Spatial Planning document helps define relevant sectors where municipal documents can be based

Planning Area	Indicator	Sub-score (out of 20)
Land-based Finance	Functional Effectiveness	11.00
	Technical Aspects	12.50
Total score (out of 40)		23.50

Table 9. Results from the Graphics for Land-based Finance

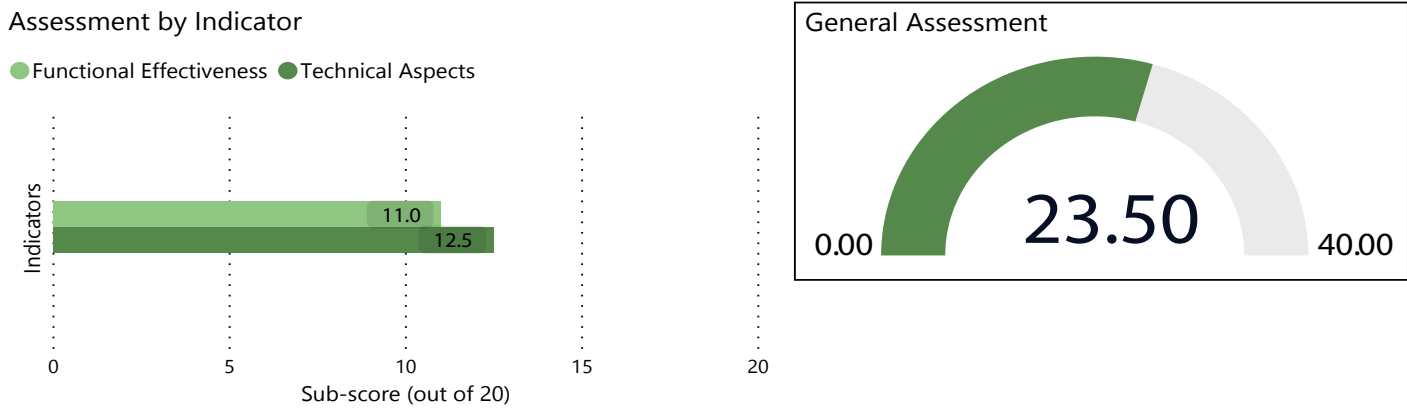


Diagram 6. Assessment for Land-based Finance

3.3.2 Evaluation of the MDP based on legal requirements (necessary data for MZM)

Divided into 7 groups participants completed the next set of evaluation tools, meaning they had to populate the tables based on the given materials such as the MDP of Mamusha. The MDP data availability was displayed in three ways: available (green), partially available (yellow) and not available (purple). The evaluation, as per table content, was delivered in two sessions: (1) evaluation of MDP’s profile data, and (2) evaluation of MDP’s planned development. The results were presented at the end of the session by each group while discussing the table contents as well.<sup>11</sup>

MDP structure + Economic Infrastructure (Surfaces)

The first thematic field is about the structure and contents of the MDP document, and the area based Economic Infrastructure. There are two tables that ought to be populated, one for each theme. The first one is the table for the MDP structure and it concerns the textual and cartographic part of the document. The aim is to review the contents of the MDP including the relevant maps if they’re suitable and sufficient enough following the legislation in force, always keeping in mind the next step which is MZM.

The second thematic field is based on Economic Infrastructure (surfaces). It covers six other sectors (economic, commercial, industrial, service, agricultural and forest) and requires the following data: location surface (ha), map display and division by settlements.

#	Municipal data	MDP Structure	Economic Infrastructure (surfaces)
1	Available	73.10%	9.55%
2	Partially available	13.44%	9.55%
3	Not available	11.76%	48.74%
4	Not applicable	1.70%	32.16%

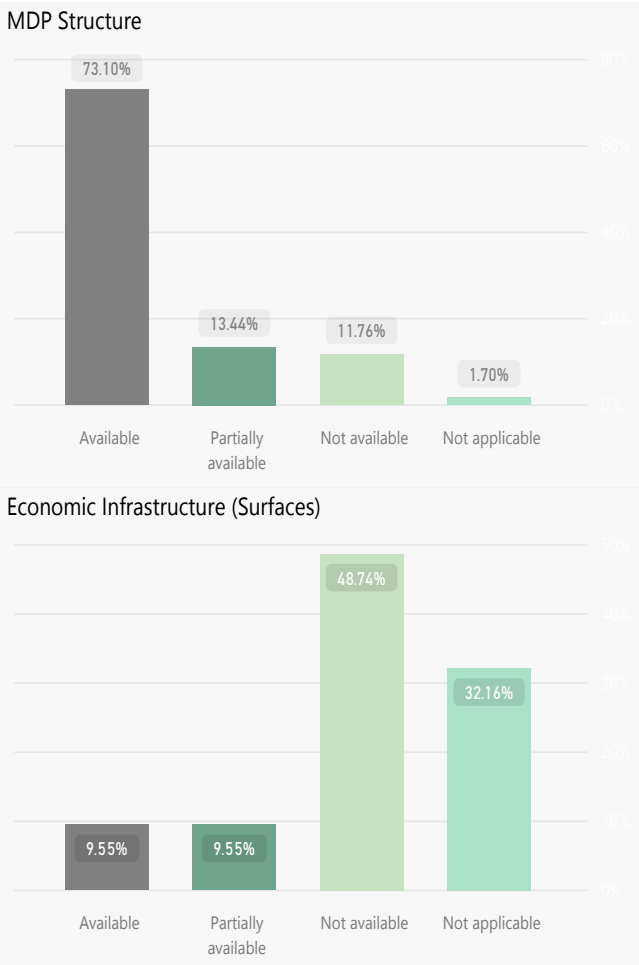


Diagram 7. MDP structure and Economic Infrastructure (Surfaces) data availability

<sup>11</sup> Detailed tool tables for this methodology are attached in Annex B.

Settlements + Residential Infrastructure (Surfaces/Buildings)

The second thematic field focuses on two subjects thus two populated tables as well. The first one is about Settlements; it covers formal (urban/rural) and informal settlements, and requires the data such as surface (ha), population, density and map display. The second table is about Residential Infrastructure (housing), based on three surface categories: typology, function, mixed use. It enlists the following data: location surface (ha), number of residential units, number of buildings, division by settlements and map display.

#	Municipal data	Settlements	Residential Infrastructure
1	Available	43.75%	4.35%
2	Partially available	12.50%	11.30%
3	Not available	6.25%	84.35%
4	Not applicable	37.50%	

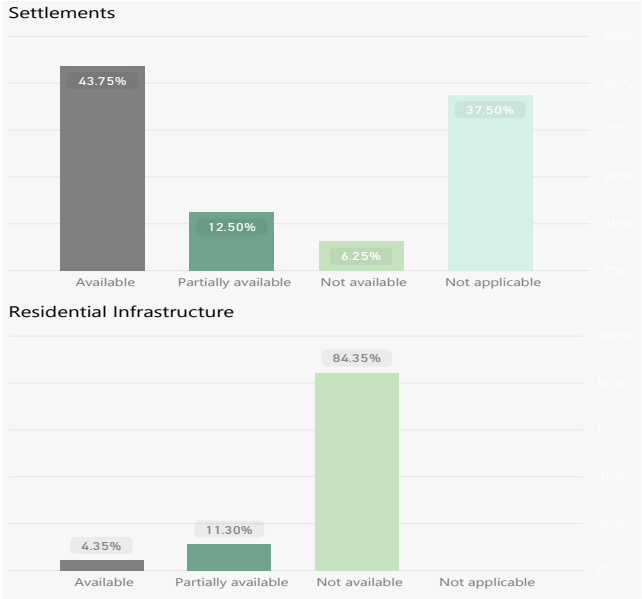


Diagram 8. Settlements and Residential Infrastructure data availability

Social/Public Infrastructure and Services

This set of tools focuses on the surfaces/services of such subjects: health, education, administration and protection, social welfare and community, religion, culture/youth and sports/recreation, and public spaces. The tables enlist a number of data such as: surface (ha), main/secondary buildings area (m²), staff number, number of people using services, parcel size and building area according to standards, division by settlement, map display etc.

#	Municipal data	Social Infrastructure and Services
1	Available	11.31%
2	Partially available	1.01%
3	Not available	61.56%
4	Not applicable	26.13%

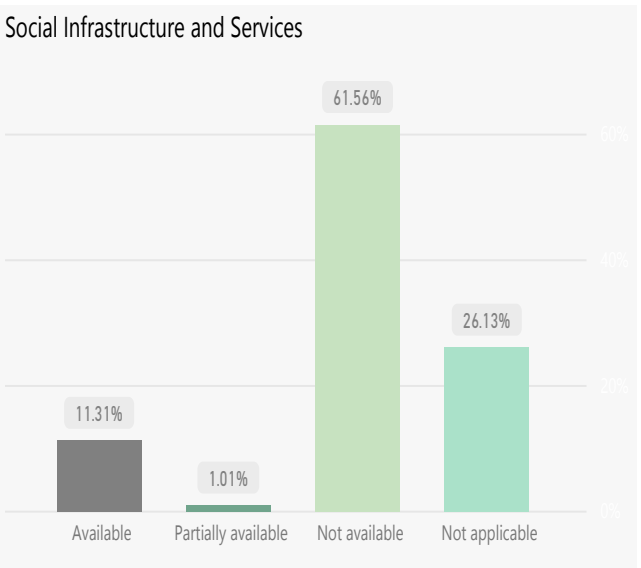


Diagram 10. Social/Public Infrastructure and Services data availability

Demography + Economic Infrastructure (Enterprise) + Budget

The next set includes three thematic fields (thus three populated tables). The first thematic table is about Demography which presents municipal statistics based on the following data: population, household units, age, ethnicity, employment rate, education, migration, and population growth for the next 8 years. The second thematic field deals with Economic Infrastructure and is based on two subjects. The first one is Economic/Public Enterprises and Employees, divided into three categories: private economic enterprises, public enterprises/institutions, and economic enterprises with social ownership (non-privatized). Important data to identify: number of enterprises/institutions, number of employees, and division by location/settlement. The third thematic field treats with Financial Capacities in terms of budget expenses and revenues so far from the approval day of the MDP, and upcoming years as well.

#	Municipal data	Demography	Economic Infrastructure (Enterprises)	Budget
1	Available	55.17%	22.22%	31.43%
2	Partially available	24.14%	30.56%	68.57%
3	Not available	10.34%	30.56%	
4	Not applicable	10.34%	16.67%	

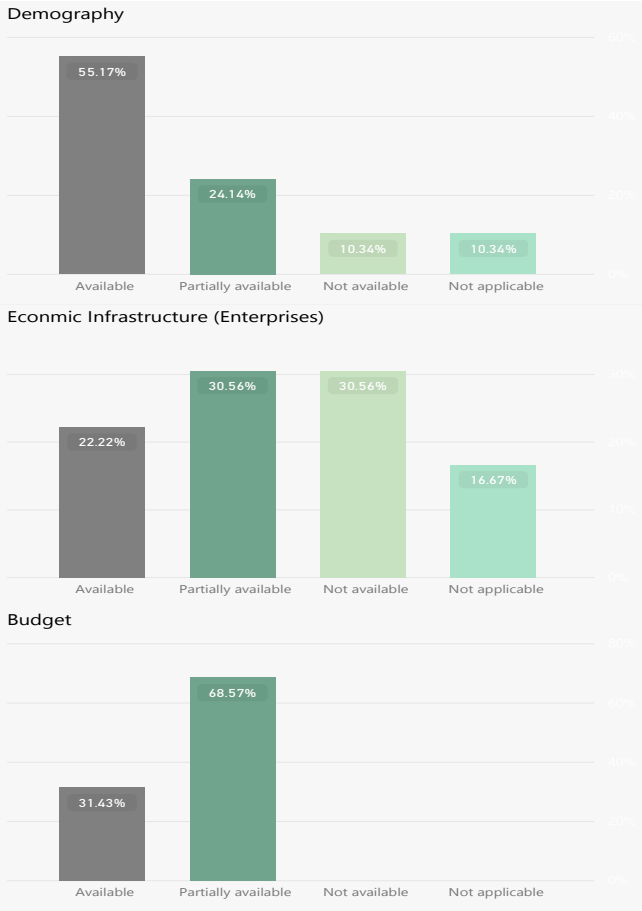


Diagram 9. Demography, Economic Infrastructure (Enterprise) and Budget data availability

Technical Infrastructure

Technical Services and Infrastructure focuses on technical aspects of the municipality such as water supply, sewage systems, electricity and waste management; the data for these services is provided based on settlements, number of users, physical condition of the system, building area (m²), parcel surface (ha), financial and infrastructure capacities etc.

#	Municipal data	Technical Infrastructure
1	Available	37.36%
2	Partially available	16.48%
3	Not available	36.26%
4	Not applicable	9.89%

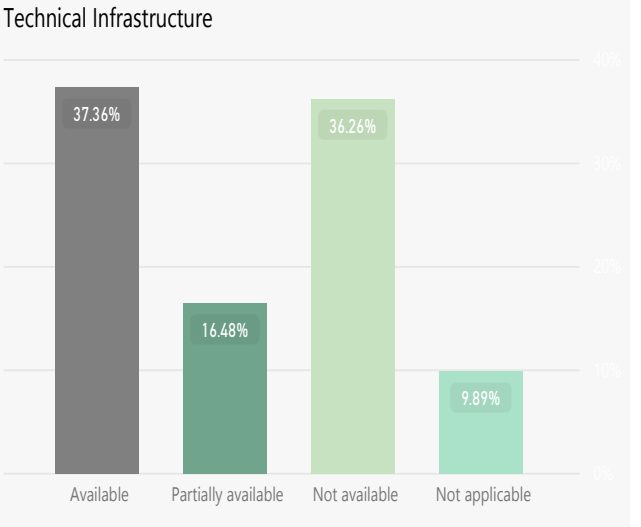


Diagram 11. Technical Infrastructure data availability

Public Transport Infrastructure

The next tool tables identify the data for transport infrastructure categories. Roads, railway, motorless vehicles, transport building infrastructure or any other type of service, all fall under this category. To evaluate this category, a set of data are enlisted such as: connected settlements, type, size and width of the road, pavements and parking, paths, building areas etc.

#	Municipal data	Public transport infrastructure
1	Available	6.06%
2	Partially available	7.74%
3	Not available	22.56%
4	Not applicable	63.64%

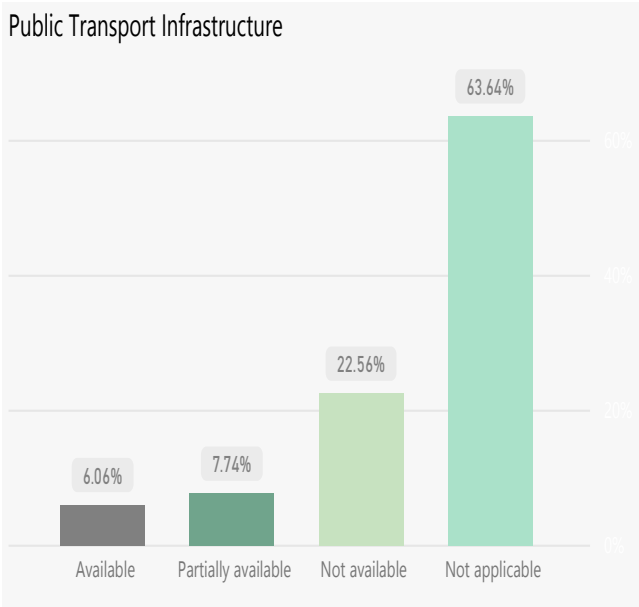


Diagram 12. Public Transport Infrastructure data availability

Cultural and Natural Heritage + Environment

These final thematic fields include two tool tables that ought to be populated. The first one is about Cultural and Natural Heritage with categories such as architectural, archeological and natural heritage. The required data for this field are the settlement, ID number and coordinates, location and building size, legal status and map display, etc.

The second one is about the Environment, or pollution (natural/human disasters and risks) more precisely; the required data enlisted in the table is as follows: settlement/location, polluted/threatened spaces, the cause of pollution/risk, map display and so on.

#	Municipal data	Demography	Economic Infrastructure (Enterprises)	Budget
1	Available	55.17%	22.22%	31.43%
2	Partially available	24.14%	30.56%	68.57%
3	Not available	10.34%	30.56%	
4	Not applicable	10.34%	16.67%	

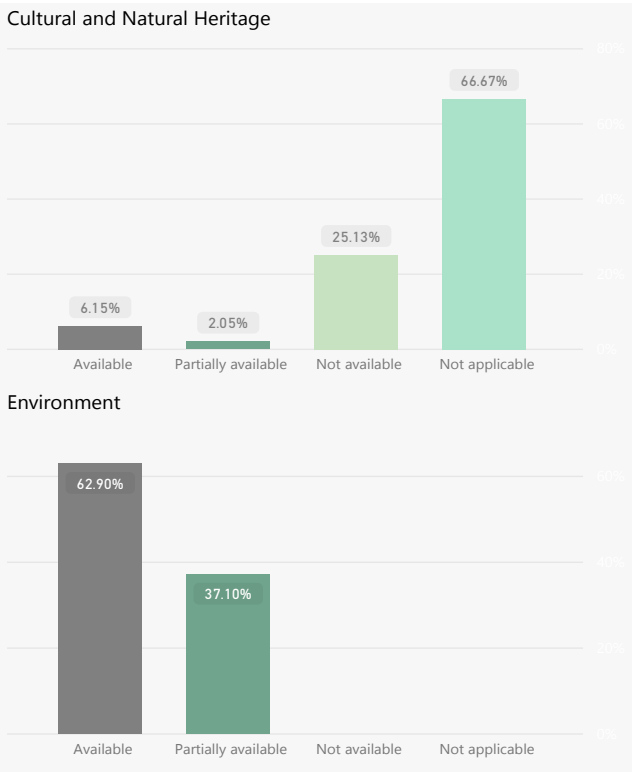


Diagram 13. Cultural/Natural Heritage and Environment data availability

3.3.3 Evaluation of the MDP based on implementation

The participants were divided into 6 groups to complete this final task based on MDP objectives, this time using the capital investments table to identify implemented activities and services from the approval day of the MDP until now. Each table in this methodology covers one interdisciplinary thematic field in detail thus providing additional information for the objectives and activities with the following components: funding partners, implementation phase, priorities, cost and indicators. The mentioned components, necessary to carry this methodology, were researched and gathered in the form of data prior to this workshop. Table 11 shows a simplified scheme of the implementation tool tables, displaying the thematic fields, objectives and the no. of activities for each objective.

THEMATIC FIELDS

Social Development	Economic Development	Public Transport Infrastructure	Technical Infrastr.	Land use, Settlements and Housing	Environment, Heritage, Risk Assessment and Disaster Management
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OBJECTIVES

New opportunities provided for business, mainly focused in agriculture	Encourage women to continue with higher education, be engaged in public activities and employed	Advancement of social infrastructure, education and health services through continuous development of capacities of the staff in these services	Cultural heritage	Improved sport and recreation facilities according to the modern standards	Advancement and promotion of agricultural and livestock products through provision of the access to local and regional markets	Promotion of preservation and further development of small and medium businesses	Creation of the conditions for farmers to have access to loans and subsidies	Improvement of road infrastructure in all municipal territory and provision as required	Easier access to agricultural areas is provided for farmers	Encourage the use of non motorized modes of transport and provide safe public transport	Access to public services (water, sewage, electricity, telecommunication) provided	Promotion of management and treatment of solid waste and waste water through adequate activities	Provision of the planning instruments for the protection and development control in the municipality	Raise citizen awareness for the process of planning and development control benefits	Increase the quality of housing areas through qualitative public spaces and necessary social services and programs	Filling and densification within the settlement boundaries are encouraged	Enhancement of municipal staff capacities in public administration and planning	Establishment of GIS database	Mitigation of public administration procedures	Reduce land and river pollution from solid waste, pesticides and waste water	Raise awareness on environmental legislation	Protection of natural resources, including biodiversity, from degradation	Decreasing negative environmental impact in areas prone to natural disasters	Activities for the reduction of climate change effects promoted
--	---	---	-------------------	--	--	--	--	---	---	---	--	--	--	--	--	---	---	-------------------------------	--	--	--	---	--	---

NO. OF ACTIVITIES FOR EACH OBJECTIVE\*

4	3	8	3	2	15	1	2	7	1	4	12	5	2	3	2	2	2	3	4	4	3	2	5	2
---	---	---	---	---	----	---	---	---	---	---	----	---	---	---	---	---	---	---	---	---	---	---	---	---

Table 10. Objectives for each thematic field and the no. of activities



Social Development

The Social Development thematic field unfolds demography and socio-economic situation. The main objectives of this field are the (1) improvement of the social welfare, and (2) protection and development of cultural heritage and sport/recreation areas.

Objectives	Activities	Implemented	Not impemented	Partially Implemented
1	4	0.00	100.00	0.00
2	3	0.00	100.00	0.00
3	8	25.00	62.50	12.50
4	3	66.67	33.33	0.00
5	2	50.00	50.00	0.00

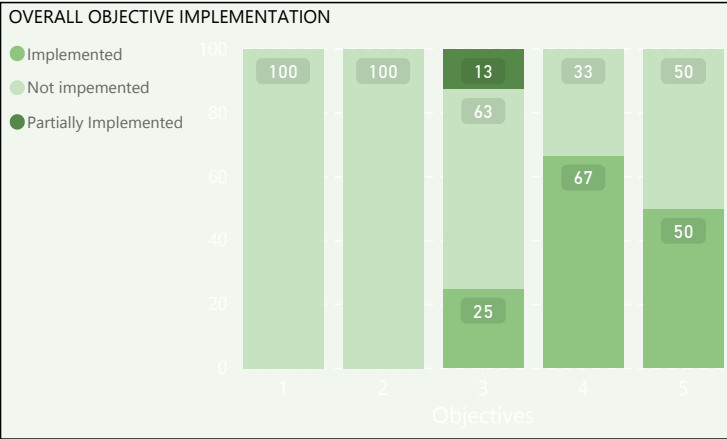


Diagram 14. Social Development objective implementation

Technical Infrastructure

The main goal in this section is the improvement of public services according to European modern standards. It focuses on having access to basic public services and utilities such as water supply, sewage systems, electricity, telecommunication, waste management etc.

Objectives	Activities	Implemented	Not impemented	Partially Implemented
1	12	0	16.67	83.33
2	5	0	60.00	40.00

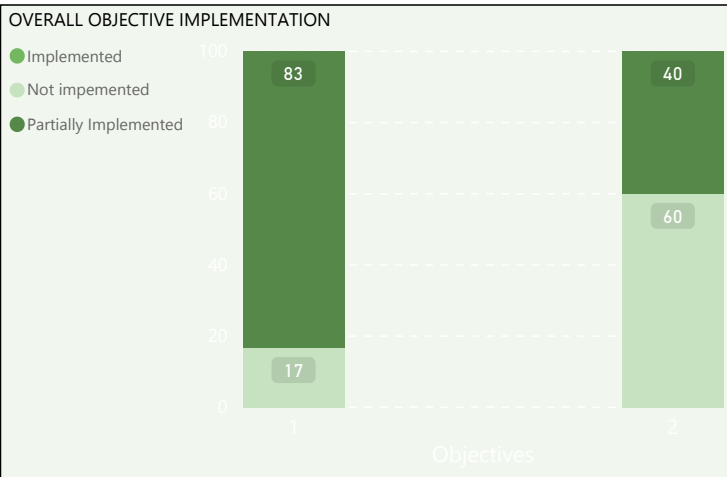


Diagram 17. Technical Infrastructure objective implementation

Economic Development

The main objective in this field is sustainable economic development in all sectors, especially in agriculture and livestock.

Objectives	Activities	Implemented	Not impemented	Partially Implemented
1	15	0	66.67	33.33
2	1	0	100.00	0.00
3	2	0	100.00	0.00

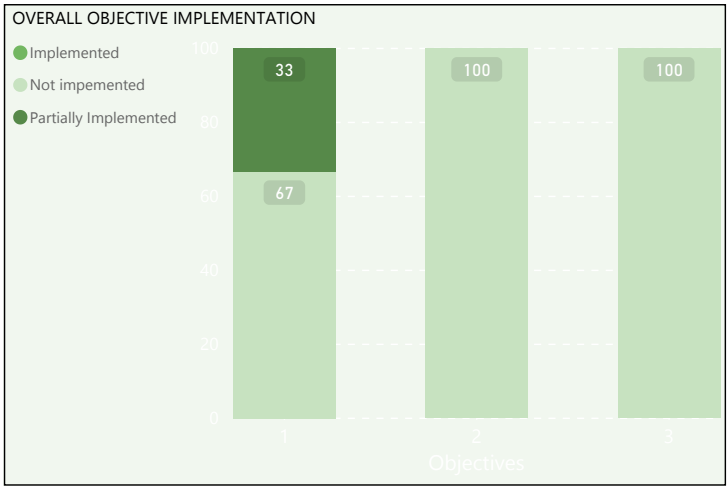


Diagram 15. Economic Development objective implementation

Land use, Settlements and Housing

This segment is one of the most important ones since it describes how and what for the municipal land is used. The main goals foreseen are enlisted as follows: (1) the protection and rational land use through legal mechanisms and (2) the improvement of public administration in local level.

Objectives	Activities	Implemented	Not impemented	Partially Implemented
1	2	50.00	50.00	0.00
2	3	33.33	66.67	0.00
3	2	50.00	50.00	0.00
4	2	0.00	0.00	100.00
5	2	0.00	50.00	50.00
6	3	0.00	33.33	66.67
7	4	50.00	50.00	0.00

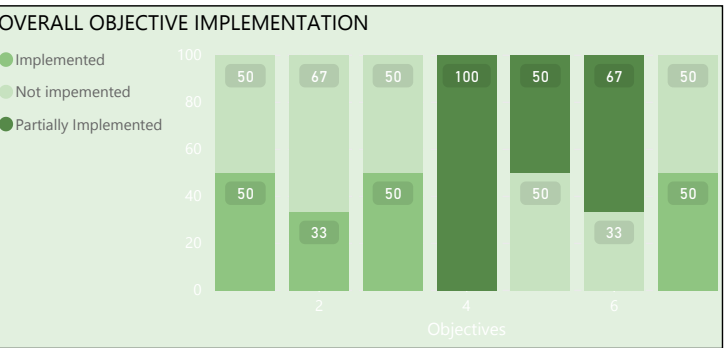


Diagram 18. Land use, Settlements and Housing objective implementation

Public Transport Infrastructure

This table treats road infrastructure, transport and public services. The main objectives have been projected for future development: (1) improvement, expansion and construction of physical infrastructure in the municipal grounds according to modern standards, and (2) the provision of efficient transport systems for people and goods.

Objectives	Activities	Implemented	Not impemented	Partially Implemented
1	7	100	0	0
2	1	100	0	0
3	4	25	50	25

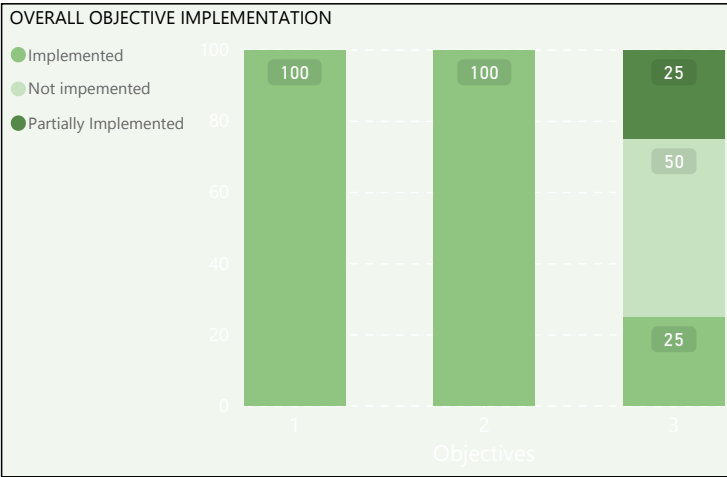


Diagram 16. Public Transport Infrastructure objective implementation

Environment, Heritage, Risk assessment and Disaster management

The main goals of this thematic field are: (1) the protection and sustainable development of the environment and (2) risk reduction and management of negative environmental impact caused by natural disasters or human-driven activities.

Objectives	Activities	Implemented	Not Implemented	Partially Implemented
1	4	25.00	25	50.00
2	3	33.33	0	66.67
3	2	0.00	50	50.00
4	5	20.00	60	20.00
5	2	0.00	50	50.00

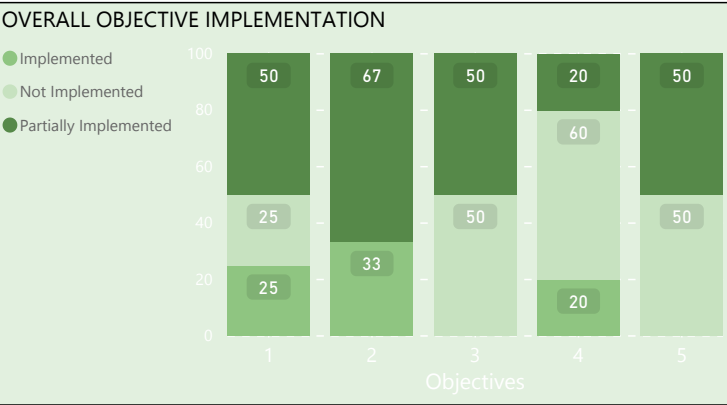


Diagram 19. Cultural/Natural Heritage and Environment objective implementation





# CHAPTER FOUR

## 4.1 Findings

This evaluation report addresses a number of components in relation to the MDP of Mamusha such as legal requirements, implementation of the objectives, and sustainable assessment. The evaluation was delivered by means of table tools that helped identify the necessary data. Main conclusions are drawn with regard to the present municipal development situation based on goals foreseen in the MDP and law compliance as well.

### I. Sustainability Assessment Framework

The results from the sustainability exercise revealed the necessity for better vertical and horizontal coordination between both levels of governance (central/local) and other stakeholders (including citizens) when drafting the planning documents, respectively when undertaking legal reform. The fact that there is a considerable discrepancy between the results of various evaluated themes/ areas (maximum points: land and urban planning, minimum points: building code) both in terms of functional effectiveness and technical aspects, means that in order to have a sustainable development the legislation in place should be complemented with adequate staffing, financial means, planning/ coordination mechanisms and monitoring/ evaluation/reporting system.

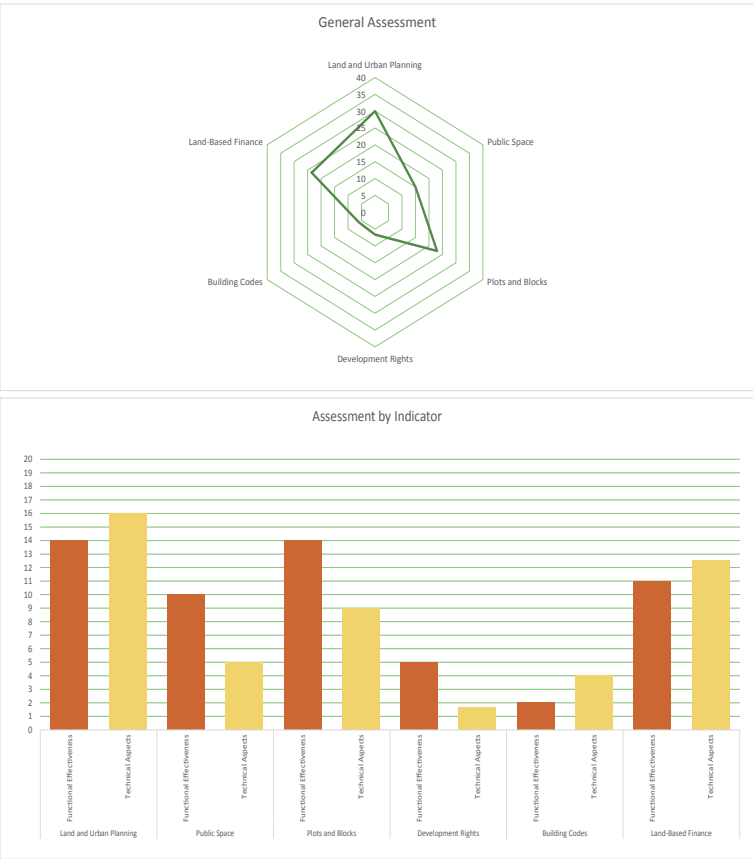


Diagram 20. Comparison results for all thematic fields - Sustainability Assessment Framework

## II. Evaluation of the MDP based on legal requirements (necessary data for MZM)

From Diagram 7 and Annex B (table 1, p. 54-55) it is evident that the Structure of the current Municipal Development Plan (MDP) is relatively well consistent with the applicable spatial planning legislation. The profile chapter is very well covered in general and sectorial information/ analysis excluding the housing part that is lacking and the forest and heritage part that were not treated due to the very limited presence in Mamusha. Planning chapter contains all the necessary information to be used for territorial and sectorial plans development (vision, goals and objectives; spatial development concept and sectorial development plans; and action plan). The graphic part fully complements the information above with the important presence of the land use and other necessary sectorial maps excluding the transport and waste management that are not represented. However, that could be easily developed considering the small size of the Municipality.



In the other side, the information and data of both profile and planning part provided by the MDP which is required for developing the Municipal Zoning Map (MZM) is below average. Based on Diagram 21, only the thematic fields of settlements, environment and risk management, and demography provide more than or around 50% of required data/ information. Other fields such as the economy, housing; social, technical and transport infrastructure, heritage and municipal resources (financial/ human) are mostly represented at the less than 25 % of data provision. This low level of data presence is very much related to the fact that the Annex tables that have been made mandatory by the AI on MDP in 2015 are missing in the case of Mamusha MDP considering that they were not applicable when the document was adopted. Nevertheless, no matter what future scenario is decided to move forward, creating or upgrading the spatial planning database is of crucial importance to the Municipality of Mamusha for a proper process of planning and local development.

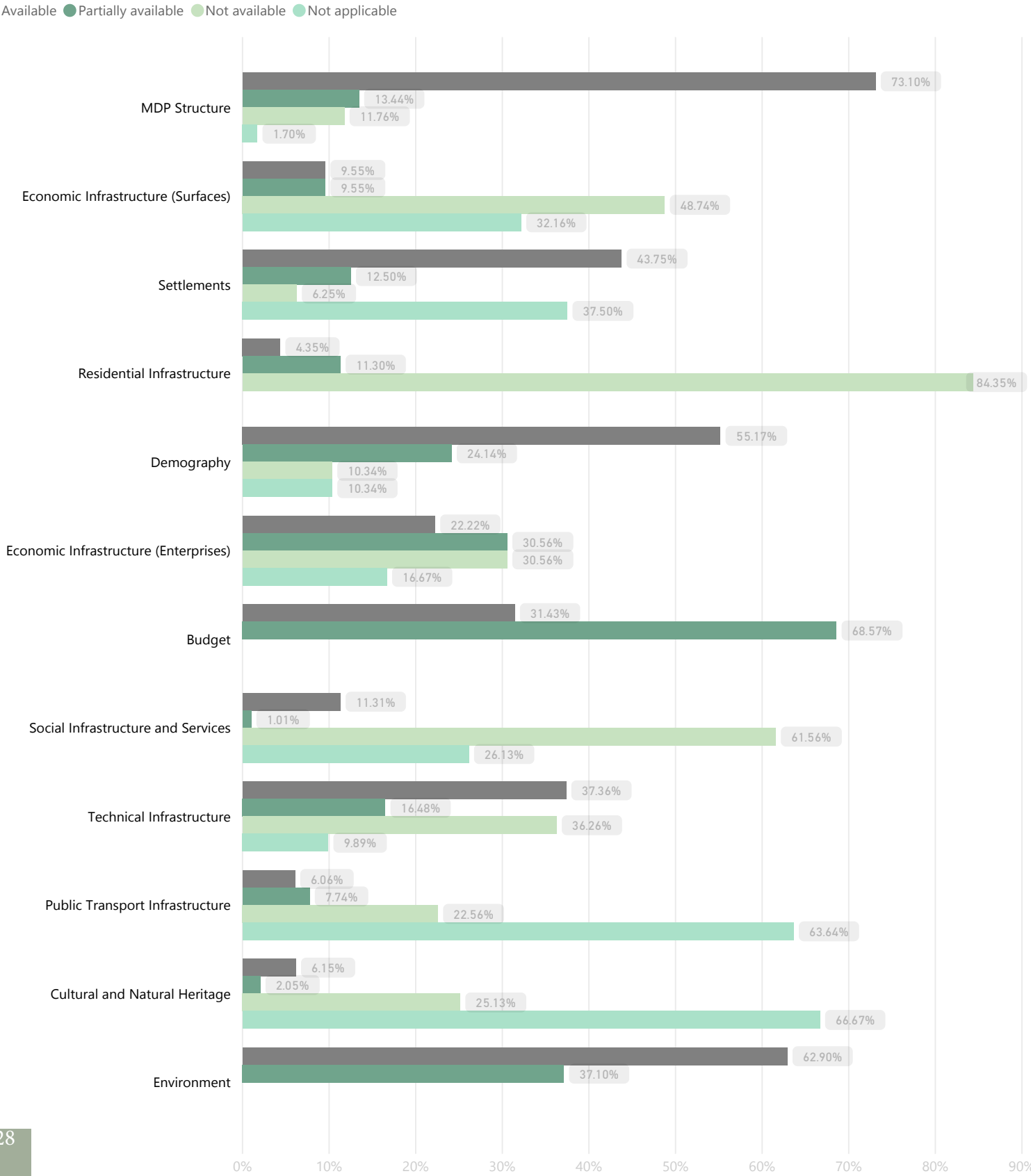


Diagram 21. MDP data availability comparison for all thematic fields

III. Evaluation of the MDP based on implementation

By comparing the implemented projects, services, improvements, etc.; against the MDP’s objectives respectively planned activities as shown in the Annex C tools, the overall MDP implementation from 2014 to mid-2019 is shown in the Table 12 and Chart 22. From there, it can be drawn that the only objectives fully reached are those regarding the motorized transport infrastructure and access. Few other thematic fields have fully implemented 20-30% of their planned activities despite the respective objectives being reached partially. Other fields such as the technical infrastructure and environment/ heritage/ risk management have partially implemented 70% of the planned activities while some other fields are classified lower in this context. The lowest level of implementation belongs to the fields of social and economic development where 70% of their activities have not started to be implemented at all. All other fields also have a number of activities not implemented at the level of 44% and below.

Nevertheless, these results should be viewed carefully considering that the MDP of Mamusha is valid till 2023 and there is plenty of time for the remaining objectives/ activities that are very actual to be implemented as planned.

Thematic Field	Objectives	Activities	Implemented	Not Implemented	Partially Implemented
1. Social Development	5	20	25.00	70.00	5.00
2. Economic Development	3	18	0.00	72.22	27.78
3. Public Transport Infrastructure	3	12	75.00	16.67	8.33
4. Technical Infrastructure	2	17	0.00	29.41	70.59
5. Land use, settlements and housing	7	18	27.78	44.44	27.78
6. Environment, heritage, risk assessment and disaster management	5	16	18.75	37.50	43.75

Table 11. Implementation for all thematic fields

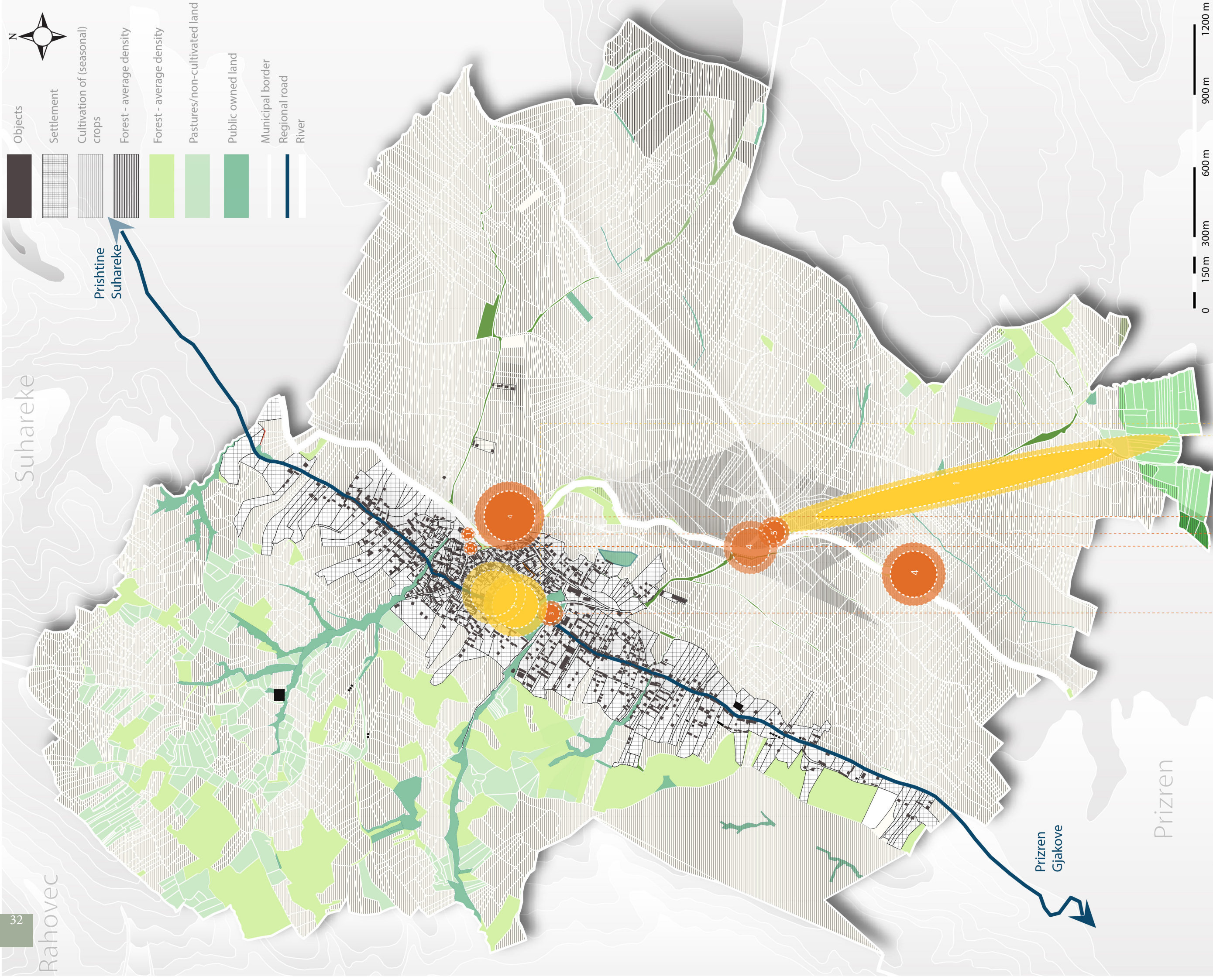


Diagram 22. Comparative implementation rate for all thematic fields









Map 1. Implemented activities/services and objectives (Social Development and Economic Development).

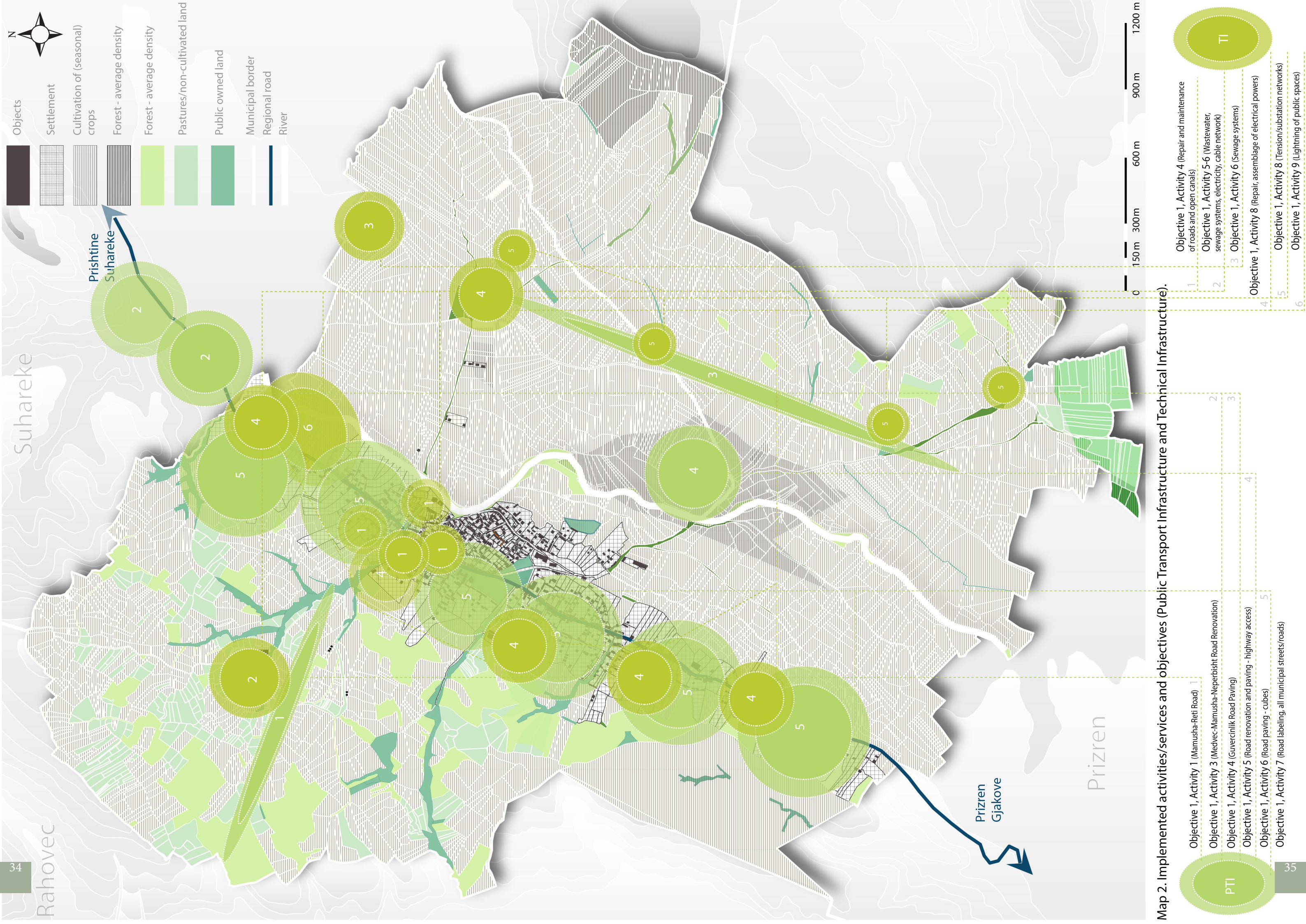


- Objective 4, Activity 1 (Clock Tower Repair)
- Objective 4, Activity 3 (Cemetery renovations)
- Objective 5, Activity 2 (River interventions; Safety wall)
- Objective 5, Activity 2 (Improvement of public areas)



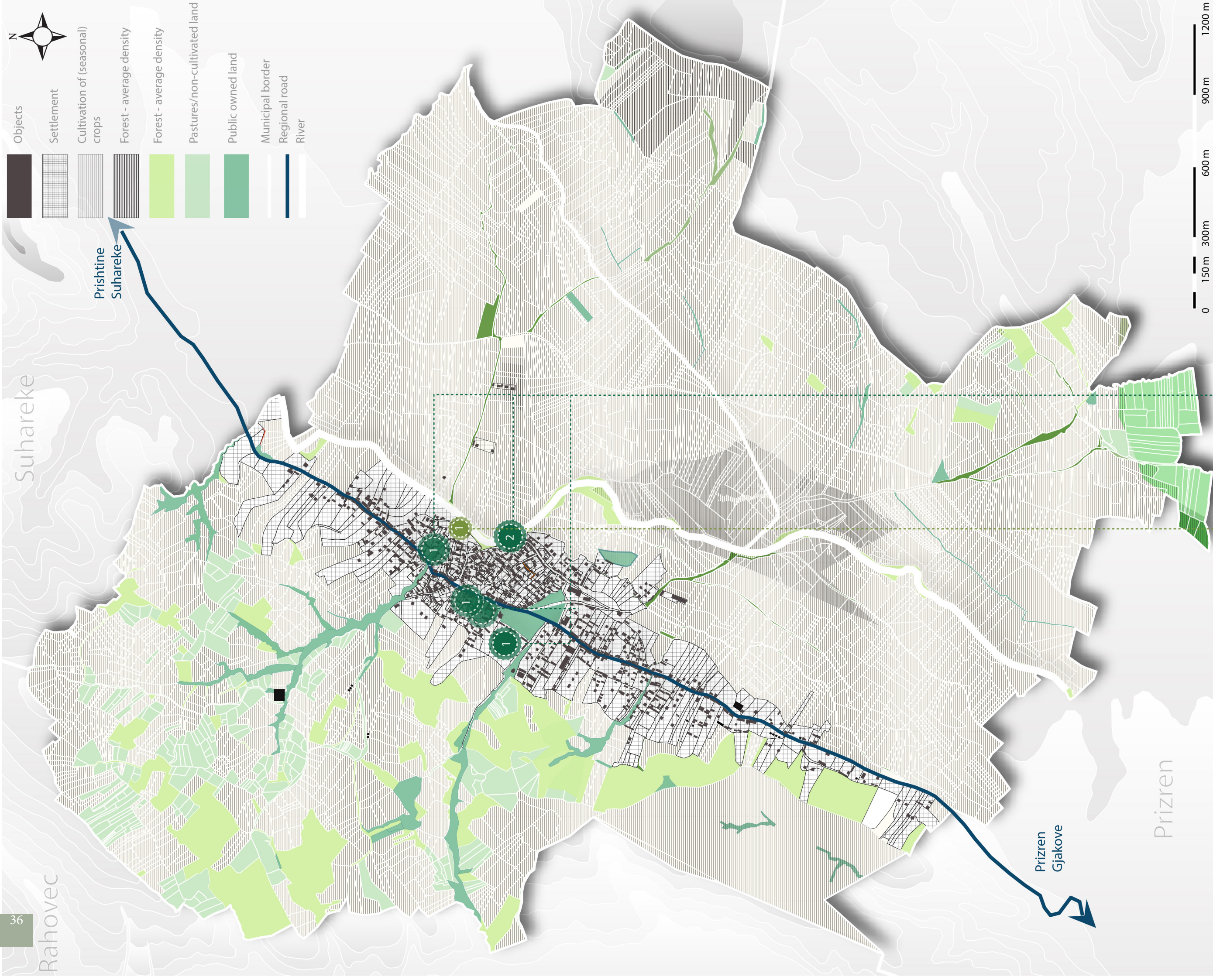
- Objective 1, Activity 3 (Road paving; agriculture fields and roads)
- Objective 1, Activity 8 (Afforestation project)





Map 2. Implemented activities/services and objectives (Public Transport Infrastructure and Technical Infrastructure).





Map 3. Implemented activities/services and objectives (Landuse, settlements and housing; Heritage and Environment)

Objective 2, Activity 3 (Information office)

Objective 2, Activity 1 (Parks, green areas)

LSH

Objective 5, Activity 2 (Walking trail along the river)

HE



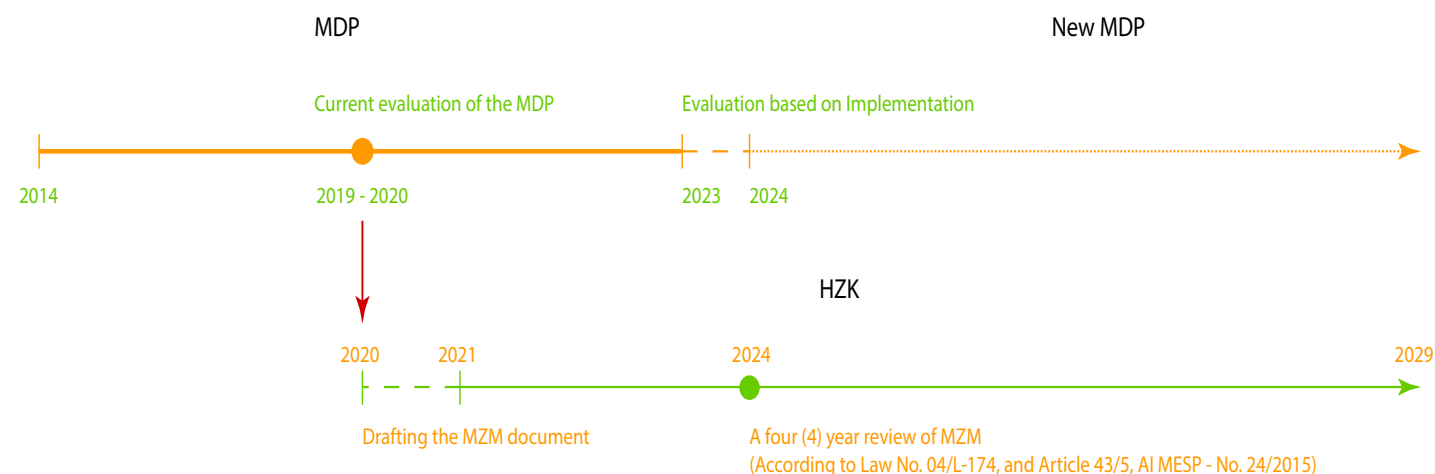
## 5.1 Conclusions and Recommendation

After close observations of the findings, the following conclusions are reached:

- the structure of the existing MDP of Mamusha almost fully corresponds to the provisions of the AI on MDP in all chapters for both textual and graphic part;
- the current MDP has the goals and objectives, land use map, almost all sectorial development plans and action plan that are necessary for developing the MZM based on AI on MZM, respectively the Article 5 (1; 2; 3) regarding the zoning principles and Article 6 regarding the basic elements and requirements. Sectorial development plans that were partially treated by MDP such as transport and waste management could be easily improved based on the aforementioned AI's article 44 (1) regarding the transitional provisions considering the size of Mamusha Municipality before moving on with developing the MZM;
- the current MPD's objectives are not implemented/ consumed yet and they are very actual notably the ones regarding the economy/ agriculture considering the rural character of the municipality, the technical infrastructure, the spatial planning database considering the recent adoption of the respective AI, etc.; whereas the formal validity of the document lasts till 2023.
- the municipality consists of only one cadastral district; has very limited financial and human resources available and professionally prepared;
- has already taken the decision in Municipal Assembly for developing the MZM in order not to double the efforts in developing spatial plans;

## CHAPTER FIVE

In view of the above mentioned conclusions, it is recommended to proceed with the aforementioned sectorial development plans of the MDP in parallel to upgrading the spatial planning database based on the current legislative and local development requirements, and finally develop the MZM based on the existing and improved MDP (according to Law No. 04/L-174, Article 26 (3) and 26 (7) on drafting and harmonization of spatial planning documents), as well as the upgraded database.



## 5.2 Roadmap towards drafting the Municipal Zoning Map of Mamusha

Following the results and recommendations derived from the Mamusha MDP evaluation workshop, the following steps will be taken in order to move further from the Municipal Development Plan to the Municipal Zoning Map.

- Presentation of the MDP evaluation report to the Ministry of Environment and Spatial Planning and getting the greenlight to move forward with the Municipal Zoning Map;
- Agreement with UN-Habitat as supporting organization in drafting the planning document, respectively building/completing the spatial planning database and drafting the Municipal Zoning Map of Mamusha;
- Establishment of the Steering Committee and Municipal Planning Team;
- Drafting of the general working plan (including responsibilities, tasks, activities and timeline);
- Implementation of the general working plan (data collection/building the spatial planning database, drafting the MZM/graphic and narrative part, organizing public participation meetings, drafting the SEA, presentation of the draft documents to the respective bodies, institutions and citizens, getting consent/green light from the Ministry of Environment and Spatial Planning, training municipal staff on how to use the spatial planning database etc);
- Opening the public review for MZM and SEA;
- Adjustment of the draft MZM and SEA according to the citizens comments/suggestions;
- Approval of the MZM and SEA by the Municipal Assembly of Mamusha;
- Official submission of the approved MZM to the Ministry of Environment and Spatial Planning;
- Implementation of the MZM and operationalization of the spatial planning database.









2: Public Space										
Indicator	Sub-indicators		Ranking					Score	Weight	Weighted Score
			0	1	2	3	4			
Legislative Functional Effectiveness	2a.1	Consistency of policy objectives	The regulatory framework in this area has no policy and no clear objectives.	Inconsistent policies exist and laws have diverse policy objectives.	Consistent policies exist in this area but regulations have different objectives.	Regulatory measures in this area have consistent objectives.	Regulatory measures in this area have consistent objectives based on clear policies.	0	1	0
	2a.2	Transparency and efficiency of mechanisms and processes	Complicated and bureaucratic process with the outcome of the decision left completely to the discretion of public officers.	Complex and non-transparent process. Some rules exist to guide the outcome of the decision but they can easily be manipulated.	Processes are clearly defined with a fair amount of discretion but checks and balances (ex. hierarchical approval by different institutions, public participation, consultation, court appeal, etc.) are dysfunctional.	Processes are clearly defined with a fair amount of discretion. There are functioning checks and balances (ex. hierarchical approval by different institutions, public participation, consultation, court appeal, etc.)	Processes are clearly defined and fully transparent such that the outcome of the decision does not involve any discretion.	3	1	3
	2a.3	Organization of institutional responsibilities and roles	Several institutions have responsibilities in implementing the regulations and no coordination mechanism is in	Several institutions have responsibilities in implementing the regulations. Coordination mechanisms exist but they don't work.	Several institutions have responsibilities in implementing the regulations. Coordination mechanisms exist but they work only occasionally.	Institutional roles and responsibilities in this sector are concentrated in one institution that not always works efficiently.	Institutional roles and responsibilities in this sector are concentrated in one efficient institution or in several well-coordinated institutions.	3	1	3
	2a.4	Clarity in standard of drafting	Extremely unclear and ambiguous language with the interpretation left completely to the discretion of public officers.	Unclear and ambiguous language with some rules or court decisions to guide the outcome of the decision but they can easily be manipulated.	Unclear and ambiguous language with some rules or court decisions that aid the interpretation.	Legislative texts are written in clear and unambiguous language understandable by professionals only.	Legislative texts are written in clear and unambiguous language understandable by professionals and common citizens.	3	1	3
	2a.5	Capacity for implementation	Human and financial resources are completely inadequate to implement the legislative framework.	Human and financial resources are inadequate to implement the legislative framework but could be improved in several years (+5 years) with capacity development.	Human and financial resources are inadequate to implement the legislative framework but could be realistically improved in a few years (2-3 years) with capacity development.	Human and financial resources are barely adequate.	Human and financial resources are adequate for the successful implementation of the legislative framework in this area.	1	1	1
Public Space: Technical Aspects	2b.1	Mechanisms to allocate adequate space to streets (% of land, number of intersections, width and length, street density, existence of street plans, etc.)	No mechanisms exist.	Mechanisms exist but they do not ensure an adequate supply of public space.	Mechanisms exist but they ensure an adequate supply of public space only in some part of cities.	Mechanisms exist to ensure an adequate supply of public space to all part of cities.	Mechanisms exist to ensure an adequate supply of public space to all parts of cities, considering local needs and the impact of this requirement on affordable housing.	1	1	1
	2b.2	Mechanisms to allocate adequate space to non-street public space (green areas, playgrounds, sport facilities, public facilities, etc.)	No mechanisms exist.	Mechanisms exist to allocate adequate space to non-street public space but they are not sensitive to outcome.	Mechanisms exist and function to allocate adequate quantity of space to non-street public space.	Mechanisms exist and function to allocate adequate quantity and distribution of space to non-street public space.	Mechanisms exist and function to allocate adequate quantity and distribution of space to non-street public space at all scales (from city master plan to more detailed plans).	1	1	1
	2b.3	Acquisition of land for public space	The only tool available to create public space is expropriation.	Land is contributed by land owners in the process of urbanizing/subdividing the land. The requirements are too vague and leave room to discretion in the approval.	Land is contributed by land owners in the process of urbanizing/subdividing the land. The requirements are either inadequate or not followed.	Land is contributed by property owners in the process of urbanizing the land. Subdivision or building rights are conditioned to the land contribution.	Land is contributed by property owners in the process of urbanizing the land. Subdivision or building rights are conditioned to the land contribution. Once the street plan is approved, no buildings can be erected or compensated. Temporary public uses of idle space are allowed.	2	1	2
	2b.4	Planning standards for public space	No planning standards for public space exist	Planning standards for public space exist but they do not ensure vibrant, safe and accessible public spaces.	Regulations consider climate and safety but they do not ensure vibrant public spaces, safe and accessible.	Regulations consider climate, safety, ensure vibrant public spaces, safe and accessible for informal vendors.	Regulations consider climate, safety, ensure vibrant public spaces, safe and accessible for women, children, people with disabilities and informal vendors.	0	1	0
	2b.5	Management of streets and public space	Responsibility for the management of public space are very unclear and/or fragmented among various institutions.	Clear roles and responsibilities but poor maintenance due to lack of adequate funding and personnel.	Good coordination and adequate funding and personnel. Public space properly maintained but its access is restricted to citizens or subject to a fee.	Clear roles and responsibilities, good coordination and adequate funding and personnel. Public space properly maintained and open to citizens.	Clear roles and responsibilities, good coordination, adequate funding and personnel. Public space is properly maintained, vibrant, safe, accessible, and open to citizens. Citizens participate in its management and use.	1	1	1
Legislative Functional Effectiveness:									10	
Technical Aspects:									5	
Total Score:									15	



3: Plots and Blocks										
Indicator	Sub-indicator		Ranking					Score	Weight	Weighted Score
			0	1	2	3	4			
Legislative Functional Effectiveness	3a.1	Consistency of policy objectives	The regulatory framework in this area has no policy and no clear objectives.	Inconsistent policies exist and laws have diverse policy objectives.	Consistent policies exist in this area but regulations have different objectives.	Regulatory measures in this area have consistent objectives.	Regulatory measures in this area have consistent objectives based on clear policies.	3	1	3
	3a.2	Transparency and efficiency of mechanisms and processes	Complicated and bureaucratic process with the outcome of the decision left completely to the discretion of public officers.	Complex and non-transparent process. Some rules exist to guide the outcome of the decision but they can easily be manipulated.	Processes are clearly defined with a fair amount of discretion but checks and balances (ex. hierarchical approval by different institutions, public participation, consultation, court appeal, etc.) are dysfunctional.	Processes are clearly defined with a fair amount of discretion. There are functioning checks and balances (ex. hierarchical approval by different institutions, public participation, consultation, court appeal, etc.)	Processes are clearly defined and fully transparent such that the outcome of the decision does not involve any discretion.	2	1	2
	3a.3	Organization of institutional responsibilities and roles	Several institutions have responsibilities in implementing the regulations and no coordination mechanism is in place.	Several institutions have responsibilities in implementing the regulations. Coordination mechanisms exist but they don't work.	Several institutions have responsibilities in implementing the regulations. Coordination mechanisms exist but they work only occasionally.	Institutional roles and responsibilities in this sector are concentrated in one institution that not always works efficiently.	Institutional roles and responsibilities in this sector are concentrated in one efficient institution or in several well-coordinated institutions.	4	1	4
	3a.4	Clarity in standard of drafting	Extremely unclear and ambiguous language with the interpretation left completely to the discretion of public officers.	Unclear and ambiguous language with some rules or court decisions to guide the outcome of the decision but they can easily be manipulated.	Unclear and ambiguous language with some rules or court decisions that aid the interpretation.	Legislative texts are written in clear and unambiguous language, understandable by professionals only.	Legislative texts are written in clear and unambiguous language, understandable by professionals and common citizens.	3	1	3
	3a.5	Capacity for implementation	Human and financial resources are completely inadequate to implement the legislative framework.	Human and financial resources are inadequate to implement the legislative framework but could be improved in several years (+5 years) with capacity development.	Human and financial resources are inadequate to implement the legislative framework but could be realistically improved in a few years (2-3 years) with capacity development.	Human and financial resources are barely adequate.	Human and financial resources are adequate for the successful implementation of the legislative framework in this area.	2	1	2
Plots and Blocks: Technical Aspects	3b.1	Flexibility in plot size that allows for diversification for different land uses and affordability	The minimum plot size is 801 sqm or more. Plots of smaller size cannot be created legally.	The minimum plot size is between 501-800 sqm. Plots of smaller size cannot be created legally.	The minimum plot size is between 301-500 sqm. Plots of smaller size cannot be created legally.	The minimum plot size is between 101-300 sqm. Plots of smaller size cannot be created legally.	The minimum plot size is 20-100 sqm or there is no minimum size. Plot of any bigger size can be created if needed.	2	1	2
	3b.2	Maximum block length in any direction (for predominantly residential/mix land use, excluding industrial and other uses that require larger blocks)	No criteria is present.	More than 400m.	300-200m.	200-130m.	Less than 130m.	2	1	2
	3b.3	Land subdivision into urban plots (agricultural land subdivision)	No mechanism exists or if it exists, no rules are set to guide the subdivision.	Lengthy and costly process. Very vague rules to be followed. Subdivision done by private owner with public approval (highly discretionary).	Lengthy and costly process. Rules to be followed are clear but subdivision standards are not adequate. Subdivision done by private owner with public approval.	Subdivision can be proposed by the public authorities in consultation with the owners. There is a clear indication of plot shapes with required urban standards for public space, streets and other facilities.	Easy and straightforward with clear indication of plot shapes and required urban standards for public space, streets and other facilities. Development of the required standards and infrastructure are borne by the owner.	2	1	2
	3b.4	Plot consolidation (adjacent lots of the same or different owners)	No mechanism exists or if it exists, no rules are set to guide the consolidation.	A mechanism for consolidation is present but requires a complex and expensive process. Vague rules to be followed. Its approval is highly discretionary.	Lengthy and costly process. Standards are not adequate. No consideration is given to the adequacy of the existing infrastructure.	Easy and straightforward process. Consolidation is used to increase densities in urban areas already serviced (infill) and it is part of urban policy and programs.	Easy and straightforward. Consolidation is used to increase densities in urban areas already serviced (infill) and it is part of urban policy and programs. Existence of incentives (ex. right of first refusal for neighbors, higher densities allowed, etc.)	2	1	2
	3b.5	Plot readjustment	No mechanism exists.	A mechanism for plot readjustment is present but the rules and process to be followed are vague. Its approval is highly discretionary.	Rules and requirements are complicated and difficult to use. Municipal institutions involved are not coordinated. Owners' participation is inadequate (more than 70% or less than 60% consent) and not meaningful.	Rules and requirements are straightforward. Owners' consent and participation is adequate (between 60 and 70%) and institutional coordination sufficient.	Effective mechanism exists to readjust plots with adequate participation. Projects take into account city-wide objectives and try to avoid gentrification. It also takes into consideration tenants and non-property rights.	1	1	1
								Legislative Functional Effectiveness:		14
								Technical Aspects:		9
								Total Score:		23

4: Development Rights										
Indicator	Sub-indicator		Ranking					Score	Weight	Weighted Score
			0	1	2	3	4			
Legislative Functional Effectiveness	4a.1	Consistency of policy objectives	The regulatory framework in this area has no policy and no clear objectives.	Inconsistent policies exist and laws have diverse policy objectives.	Consistent policies exist in this area but regulations have different objectives.	Regulatory measures in this area have consistent objectives.	Regulatory measures in this area have consistent objectives based on clear policies.	1	1	1
	4a.2	Transparency and efficiency of mechanisms and processes	Complicated and bureaucratic process with the outcome of the decision left completely to the discretion of public officers.	Complex and non-transparent process. Some rules exist to guide the outcome of the decision but they can easily be manipulated.	Processes are clearly defined with a fair amount of discretion but checks and balances (ex. hierarchical approval by different institutions, public participation, consultation, court appeal, etc.) are	Processes are clearly defined with a fair amount of discretion. There are functioning checks and balances (ex. hierarchical approval by different institutions, public participation, consultation, court appeal, etc.)	Processes are clearly defined and fully transparent such that the outcome of the decision does not involve any discretion.	0	1	0
	4a.3	Organization of institutional responsibilities and roles	Several institutions have responsibilities in implementing the regulations and no coordination mechanism is in place.	Several institutions have responsibilities in implementing the regulations. Coordination mechanisms exist but they don't work.	Several institutions have responsibilities in implementing the regulations. Coordination mechanisms exist but they work only	Institutional roles and responsibilities in this sector are concentrated in one institution that not always works efficiently.	Institutional roles and responsibilities in this sector are concentrated in one efficient institution or in several well-coordinated institutions.	0	1	0
	4a.4	Clarity in standard of drafting	Extremely unclear and ambiguous language with the interpretation left completely to the discretion of public officers.	Unclear and ambiguous language with some rules or court decisions to guide the outcome of the decision but they can easily be manipulated.	Unclear and ambiguous language with some rules or court decisions that aid the interpretation.	Legislative texts are written in clear and unambiguous language understandable by professionals only.	Legislative texts are written in clear and unambiguous language understandable by professionals and common citizens.	3	1	3
	4a.5	Capacity for implementation	Human and financial resources are completely inadequate to implement the legislative framework.	Human and financial resources are inadequate to implement the legislative framework but could be improved in several years (+5 years) with capacity development.	Human and financial resources are inadequate to implement the legislative framework but could be realistically improved in a few years (2-3 years) with capacity development.	Human and financial resources are barely adequate.	Human and financial resources are adequate for the successful implementation of the legislative framework in this area.	1	1	1
Development Rights: Technical Aspects	4b.1	Allocation of Floor-Area-Ratio (FAR) or equivalent (combination of horizontal and vertical building potential)	No regulation exists on the allocation of FAR to plots.	Regulations on the allocation of FAR exist but they leave great discretion.	Regulations on FAR exist and they allocate different building potentials with some criteria to limit discretion.	Regulations on FAR exist and they allocate different building potentials with specific criteria that limit discretion.	Regulations on the attribution of FAR exist and are based on objective criteria such as existing/planned infrastructure, health and safety, climate, environment, historic sites, etc., with limited discretion.	0	1.6667	0
	4b.2	Use of Floor-Area-Ratio (FAR) or equivalent (combination of horizontal and vertical building potential)	Property right gives the right to build upon it (no license required).	Use of vertical development rights is conditioned to a building license and administrative fee.	Use of vertical development rights (FAR) is conditioned to a building license and the fee is proportioned to the volumes built.	Vertical development rights for volumes need to be acquired and paid for before building license is administered.	Vertical development rights need to be acquired and paid for before building license is administered. Volumes can be bought and/or received from the municipality as a compensation for other land transactions. Unused rights can be sold/used elsewhere in the ..	1	1.6667	1.666667
	4b.3	Urban form (lot coverage and setbacks)	No regulations exist.	Regulations on lot coverage and setbacks exist but they do not ensure an adequately safe urban form with appropriate densities, and continuous and active building facades for a compact, vibrant, walkable city.	Regulations on lot coverage and setbacks exist and ensure safety but not appropriate densities and continuous and active building facades for a compact, vibrant, and walkable city.	Regulations on lot coverage and setbacks exist and ensure safety, health, and appropriate densities, but do not make for continuous and active building facades for a compact, vibrant, and walkable city.	Regulations on lot coverage and setbacks exist and they ensure a safe, healthy, and dense urban form with continuous and active building facades for a compact, vibrant, and walkable city.	0	1.6667	0
Legislative Functional Effectiveness:									5	
Technical Aspects:									1.666667	
Total Score:									6.666667	

Legislative Functional Effectiveness:	2
Technical Aspects:	4
Total Score:	6



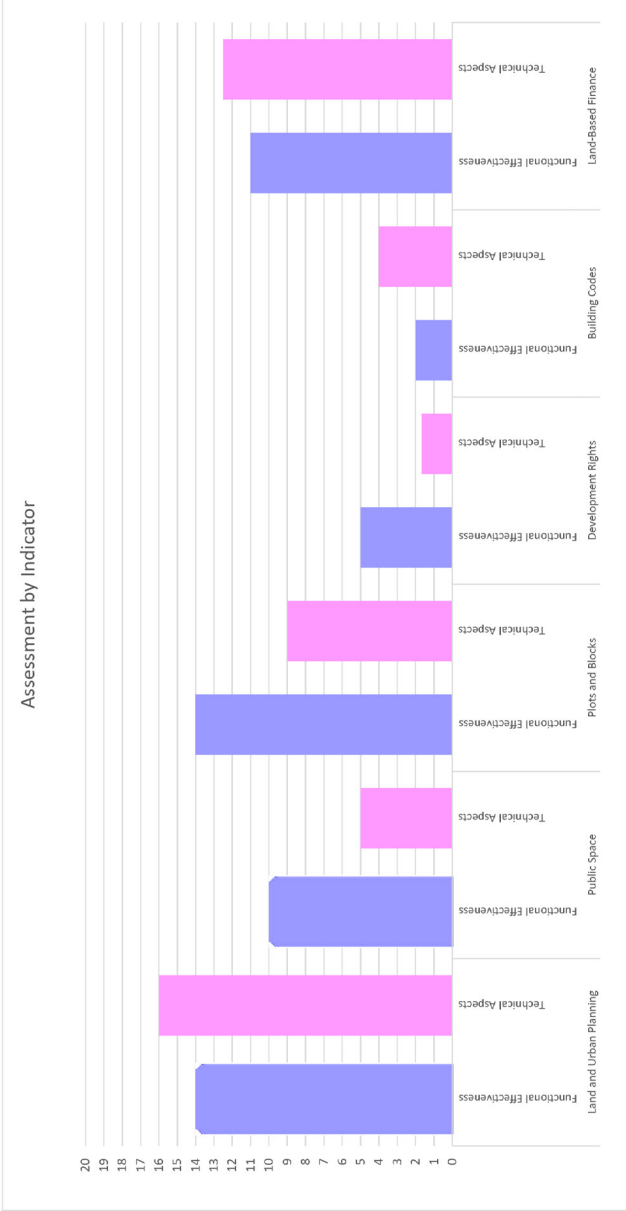
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Planning Law Assessment Framework Graphics

General Assessment	
Planning Area	Total Score (out of 40)
Land and Urban Planning	30
Public Space	15
Plots and Blocks	23
Development Rights	6.66666667
Building Codes	6
Land-Based Finance	23.5



Assessment by Indicator		
Planning Area	Indicator	Sub-score (out of 20)
Land and Urban Planning	Functional Effectiveness	14
	Technical Aspects	16
Public Space	Functional Effectiveness	10
	Technical Aspects	5
Plots and Blocks	Functional Effectiveness	14
	Technical Aspects	9
Development Rights	Functional Effectiveness	5
	Technical Aspects	1.66666667
Building Codes	Functional Effectiveness	2
	Technical Aspects	4
Land-Based Finance	Functional Effectiveness	11
	Technical Aspects	12.5



COORDINATORS AND GROUP MEMBERS

Land and Urban Planning	Public Space	Plots and Blocks	Development Rights	Building Codes	Land-based Finance	Graphics
1. Hilmi Şala	2. Besire Dulaku	3. Yüksen Topoyan	4. Yahya Mazrek	5. Ylber Kastrati	6. Nazmi Morina	7. Besnike Koçani
Esra Bütüç	Tarkan Mazrek	Ramadan Morina	Hakki Taç	Erدينç Morina	Gözime Ibrahim	Sami Stagova
Derya Kala	Ajet Sadiku	Aziz Elshani	Erol Mazrek	Nehat Taç	Suna Morina	
Besire Gjini	Visar Şala	İdriz Mazrek		Gazmend Gashi	Necat Morina	
Arbën Rrecaj	Alma Paçarizi	Sami Stagova	Besnike Koçani	Fati Pajko	Besnike Koçani	



Nr. 0 | BELEDIJE KALKINMA PLANI YAPISI (BKP) (STRUKTURA E DOKUMENTIT TE PLANIT ZHVILLIMOR

I	BKP YAPISI (STRUKTURA E PZH-SE)	YAZILI BÖLÜM (PIESA TEKSTUALE)		YORUMLAR (KOMENTE)
		EVET (PO)	HAYIR (JO)	
I	CERIK (PËRMBAJTIA)			
II	Strategjik Çerçeve (Korniza Strategjike)			
1	Giriş (Hyrie)			
2	Fiziki coğrafya ve konumu (Pozita dhe Gjeografia fizike)			
2.1	İklim (Klima)			
2.2	Nüfus (Nüfiri)			
2.3	Ekonomi (Ekonomia)			
2.4	Su yönetimi (Yönetim suyu)			
2.5	Doğal afetler (Fatkeqësitë natyrore)			
2.6	Sosyal ve kamu hizmetleri ve altyapısı (Infrastruktura dhe shërbimet e telekomunikacionit)			
2.7	Elektrik tedarigi hizmetleri ve altyapısı (Infrastruktura dhe shërbimet e furnizimit me enerji elektrike)			

2.8	Atık yönetimi (Menaxhimi mbeturinave)			
	Hizmet yaygınlığı ve toplanan alanlar (Shtrirja e shërbimit dhe deponitë)			
2.9	Doğal afetler (Fatkeqësitë natyrore)			
	Sel (Vershimet)			
	Kurallık (Thërsia)			
	Erozyon (Erozioni)			
	Depremier (Tërmetet)			
	Yangınlar (Zjarret)			
2.10	Ulaşım hizmetleri ve altyapısı (Infrastruktura dhe shërbimet e transportit)			
	Yerel yollar (Rrugët nacionale)			
	Bölgesel yollar (Rrugët regionale)			
	Kamuyolları ulaşımı (Transporti publik rrugor)			
	Demiryolu ulaşımı (Transporti hekurudhor)			
	Havayolu ulaşımı (Transporti ajror)			
	Sosyal ve kamu hizmetleri ve altyapısı (Infrastruktura dhe shërbimet sociale dhe publike)			
2.11	Şehircilik (Urbanizim)			
	Eğitim kurumları (Institucionet arsimore)			
	Kültür kurumları (Institucionet kulturore)			
	Spor ve rekreasyon kurumları (Institucionet sportive dhe rekreative)			
	Sosyal ve toplum refah kurumları (Institucionet e mirëqenies sociale dhe komunitetit)			
	Risk altında olan çevreler ve alanlar (Mjedisi dhe sipërfaqet me rrezikshmëri)			
2.12	Hava kirliliği (Ndodja e ajrit)			
	Su kirliliği (Ndodja e ujit)			
	Toprak kirliliği (Ndodja e tokës)			
	Ses kirliliği (Ndodja akustike)			
2.13	Doğal miras (Trashëgimia natyrore)			
	Doğal anıtlar (Monumentet natyrore)			
2.14	Kültürel miraslar (Trashëgimia kulturore)			
	Mimarî miraslar (Trashëgimia arkitekturale)			
	Arkeolojik miraslar (Trashëgimia arkeologjike)			
	Koruma altında olan özel alan (Uygulanıyor ise) (Zona e vecantë e mbrojtur (nëse aplikohet))			
2.15	Yerleşimler (Vendbanimet)			
	Belediye merkezi (Qendra komunale)			
2.16	Konutlar (Banimi)			
	Konutların kapasitesi ve tipleri (Kapacitetet dhe tipologjia e banimit)			
	Konutların kapasitesinin kullanımını (Shfrytëzimi i kapaciteteve të banimit)			
	Konutların sahiplik fonu (Pronësi e fondit të banimit)			
	Konutların eskilik fonu (Vjetërsia e fondit të banimit)			
	Altıyapılı konutların kapasite tedarigi (Furnizimi i kapaciteteve të banimit me infrastrukture)			
2.17	Gayrimenkul yerleşimler (Vendbanimet informal)			
2.18	Arazi kullanımı (Shfrytëzimi i tokës)			
	Yerleşimler (Vendbanimet)			
	Ulaşım altyapısı (Infrastruktura e transportit)			
	Tarım arazileri (Toka buğësore)			
	Ormanlık araziler (Toka pylore)			
	Sulu alanlar (Sipërfaqet ujore)			
	Toprakların sahipliliği (Pronësi e tokës)			

	Belediye yönetim kapasitesi (Kapacitetet administrative komunale)			
2.19	İş alanları (Punësimi)			
	Yeterlilikler (Kualifikimet)			
2.20	Finansal kapasite (Kapacitetet financiare)			
	Belediye bütçesi (Buxheti komunal)			
	Harcamalar (Shpenzimet)			
	Sermaye yatırımları (Investimet kapitale)			
	Ortada bütçe çerçevesi (Korniza afatësme buxhetore)			
	Özel sektör ve toplum (Sektori privat dhe komuniteti)			
3	Durum değerlendirmesi (Vlerësimi i gjendjes)			
	Sosyal-ekonomik durum (Gjendja socio-ekonomike)			
	Ekonomik gelişim (Zhvillimi ekonomik)			
	Teknik altyapı ve ona bağlı hizmetler (Infrastruktura teknike dhe shërbimet përkatëse)			
	Ulaşım ve altyapı (Infrastruktura dhe transporti)			
	Sosyal ve kamu hizmetleri (Shërbimet sociale dhe publike)			
	Çevre (Mjedis)			
	Miras (Trashëgimia)			
	Yerleşimler (Vendbanimet)			
	Konutlar (Banimi)			
	Yatırımcı kapasitesi değerlendirilmesi (Vlerësimi i kapaciteteve investive)			
	Belediyenin geleceğe dair vizyon, amaç ve görevleri (Vizioni për të ardhmen e Komunës, qëllimet dhe objektivat)			
4	Vizyon (Vizioni)			
	Amaç ve görevleri (Qëllimet dhe objektivat)			
5	Çevre gelişim konsepti (Koncepti i zhvillimit hapësior)			
	Sektörlere göre gelişim (Zhvillimi sipas sektorëve)			
	Ekonomik gelişim (Zhvillimi ekonomik)			
	Sosyal gelişim (Zhvillimi social)			
	Teknik altyapı (Infrastruktura teknike)			
	Sosyal ve kamu altyapısı (Infrastruktura publike dhe sociale)			
	Yerleşimler, konutlar (Vendbanimet, banimi)			
6	Uygulama planları (Dispozitat për zbatim)			
	Stratejik gelişim öncelikleri ve uygulama planı (Prioritetet e zhvillimit Strategjik dhe Plani i Veprimt)			
	Zhvillimit gelişim öncelikleri (Prioritetet e zhvillimit Strategjik)			
	Uygulama Planı (Plani i Veprimt)			
	Belediye profili çerçevesi tabelaları (Tabela(t) e Sh. 1: Kornizës së Profilit Komunal)			

II	HARTOGRAFIK BÖLÜM (PIESA HARTOGRAFIKE)	EVET (PO)	HAYIR (JO)	Yorum (Komente shitesë)
1	Profilin haritaları (Harta e profilit)			
2	Temel bilgilerin haritası (Harta e të dhënave bazë)			
	Çevre gelişim haritası (var olan/planlanan yerleşimler ve gelişimi koruyan inşaat alanları) (Harta e zhvillimit hapësior vendbanimet ekzistuese/të planifikuara dhe hapësirat për ndërtim me masat mbrojtëse për zhvillim)			
3	ndërtim me masat mbrojtëse për zhvillim)			
	Arazi kullanım haritası (konut, tarım, ticar, teknolojik, endüstriyel ve kanlık kullanım) (Harta e shfrytëzimit të tokës banimore, buğësore, komerciale, teknologjike, industriale dhe shfrytëzimit të përzier)			
4	dhe shfrytëzimit të përzier)			
	Planlanmış altyapı, inşaat ve alanları kapsayan sektörel gelişim planı (Yerüstü ve yeraltı) (Planet zhvillimore sektorale me hapësira, ndërtime dhe infrastrukturë të planifikuar (mbiotkësore dhe nëntokësore)			
5	(mbiotkësore dhe nëntokësore)			
	Ekonomik gelişim plan haritası (Harta e planit të zhvillimit ekonomik)			
6	Ulaşım altyapı plan haritası (Harta e planit të infrastrukturës së transportit)			
7	Kentsel ve kırsal ulaşım plan haritası (Harta e planit të transportit urban dhe rural)			
8	Termik ve elektrik enerjisi plan haritası (Harta e planit të energjisë elektrike dhe termike)			
9	Su ve kanalizasyon plan haritası (Harta e planit të ujshfërsisë dhe kanalizimit)			
10	Sulama ve arıtma plan haritası (Harta e planit të ujëgjatjes dhe drenazhimit)			
11	Atık yönetimi ve geridönüşüm yönetimi plan haritası (Harta e planit për menaxhimin e mbeturinave dhe riciklim)			
12	Telekomunikasyon ve benzeri tesisatların plan haritası (Harta e planit të telekomunikacionit dhe instalimeve të ngjashme)			
13	Sosyal ve kamu alanlarının plan haritası (Harta e planit të hapësirave publike dhe sociale)			
14	Sporif alanların plan haritası (Harta e planit të hapësirave sportive)			
15	Halka açık alan ve yeşilliklerin plan haritası (Harta e planit të hapësirave të hapura publike dhe të gjelbra)			
16	Mezarlık yönetiminin plan haritası (Harta e planit të menaxhimit të varrezave)			
17	Dagaj ve kültürel mirasın korunma plan haritası (Harta e planit të mbrojtjes së trashëgimisë natyrore dhe kulturore)			
18	Dagaj ajeterden koruma plan haritası (Harta e planit të mbrojtjes nga rezilient natyrore)			
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Nr. 3 EKONOMIK ALTYAPI-ALANLAR (INFRASTRUKTURA EKONOMIKE-SIPERFAQET)

		PROFIL (PROFILU)					KALKINMA KONSEPTI (KONCEPTI ZHVILLIMOR)				
		Lokasyonların alanı (Sipërfaqja e lokacioneve) (ha)	Haritalarda sergillenmesi (Paraqitja në hartë/a)	Yerleşimlere göre ayrım (Ndarja sipas vendbanimeve)	Yoramlar (kullanılabilirlik, el koyma, ve diğer BKP analizleri (Komente (shfrytëzueshmëria, uzurpimet dhe analiza tjera në PZHk))	Lokasyonların alanı (Sipërfaqja e lokacioneve) (ha)	Haritalarda sergillenmesi (Paraqitja në hartë/a)	Yerleşimlere göre ayrım (Ndarja sipas vendbanimeve)	BKP nin planlarının kalitesi üzerine yorumlarımız (Komente reth kualitetit të planifikimeve në PZHk)		
I	Ekonomik Bëlgeler (Zonat Ekonomike)										
	Endustriyel Park (Park industrial)										
	İş geliştime merkezi (İnkubator i biznesit)										
	Teknolojik Park (Park teknologjik)										
	Ekonomik boş alan (Zonë e lirë ekonomike)										
II	Ticari Alanlar (Sipërfaqet komerciale)										
	Ticaret (Tregtiti)										
	Otomobil Tamiri (Riparim i automjeteve)										
	Elektrik ev eşyalan vb. Aletlerin tamiri elektroshëpiakeve dhe mjetëve tjera										
	Dijer Benzeri alanlar (Sipërfaqe tjera të ngjashme)										
	XX Ticari alanlar (çalışmayan/özeleştirilimemis) (Sipërfaqe komerciale XX (nuk punon/ jo e privatizuar))										
	XX Ticari alanlar (çalışan/özeleştirilimemis) (Sipërfaqe komerciale XX (punon/ jo e privatizuar))										
III	Endustriyel alanlar (Sipërfaqet industriale)										
	Maden ve Tas ocakları (Minierë dhe gurore)										
	Ana malzeme işleme (Përpunim i lëndës së parë)										
	Ağır Üretim (Prodhimtari e rëndë)										
	Hafif Üretim (Prodhimtari e lehtë)										
	İnşaat (Ndërtimtari)										
	Enerji Üretimi (Prodhim i energjisë)										
	XX Üretimi (çalışmayan/özeleştirilimemis) (Prodhimtari XX (nuk punon/ e pa privatizuar))										
	XX Üretimi (çalışan/özeleştirilimemis) (Prodhimtari XX (punon/ e pa privatizuar))										
IV	Hizmetset Alanlar (Sipërfaqet shërbyese)										
	Hoteller (Hoteli)										
	Gayrimenkul (Patundshmëri)										
	Finans ve güvenlik (Financa dhe sigurime)										
	Profesyonel ve bilim (Profesionale dhe shkencore)										
	Bilgi ve iletişim (Informacion dhe komunikim)										
	Ulaşım ve depolama (Transport dhe magazinim)										
	Dijer yönetsel hizmetler (Amdministrative përcjellëse)										
	Güvenlik ve koruma (Sigurim dhe mbrojtje)										
	Eğitim (Ar.simore)										
	Sağlık (Shnëndërtësore)										
	Sanat/Eğlence/Rekreasyon (Art/Argëtim/Rekreacion)										
	Benzer dijer hizmetler (Shërbyeme tjera të ngjashme)										
	XX Hizmetleri (çalışmayan/özeleştirilimemis) (Shërbyese XX (nuk punon/ e pa privatizuar))										
	XX Hizmetleri (çalışan/özeleştirilimemis) (Shërbyese XX (punon/ e pa privatizuar))										

V	Tarım Alanları (Sipërfaqet bujqësore)									
	Sürülebilir Arazi - ekilebilir araziler (Tokë e punueshme - ara)									
	Sürülebilir Arazi - bahçeler (Tokë e punueshme - kopshte)									
	Sürülebilir Arazi - meyve bahçeleri (Tokë e punueshme - pemishte)									
	Sürülebilir Arazi - üzüm bağları (Tokë e punueshme - vreshta)									
	Sürülebilir Arazi - çayırar (Tokë e punueshme - livadhe)									
	Sürülebilir Arazi - otuklar (Tokë e papunueshme - kullösa)									
	Sürülebilir Arazi - diğer (Tokë e papunueshme - tjera)									
	Tarım amaçlı - XX sürülebilir/sürülemez (kullanılmayan / özelleşmeyen) (Bujqësore - e punueshme XX/ e papunueshme (nuk shfrytëzohet/ e pa privatizuar))									
	Tarım Amaçlı - XX sürülebilir/sürülemez (kullanılan / özelleşmeyen) (Bujqësore - e punueshme XX/ e papunueshme (shfrytëzohet/ e pa privatizuar))									
	Sürülebilir Arazi - ekilebilir arazi - buğday (Tokë e punueshme - ara - kulturë grun)									
	Sürülebilir Arazi - ekilebilir arazi - mısır (Tokë e punueshme - ara - kulturë misir)									
	Sürülebilir Arazi - ekilebilir arazi - arpa (Tokë e punueshme - ara - kulturë elb)									
	Sürülebilir Arazi - ekilebilir arazi - seralar (Tokë e punueshme - ara - sera)									
	Sürülebilir Arazi - ekilebilir arazi - geniş tarım(çilek, ahududu, domates, biber vb.) (Tokë e punueshme - ara - bujqësi ekstensive (dredhëza, mjedra, domate, specia, etj))									
VI	Ormanlık alanlar (Sipërfaqet pyjore)									
	Arazinin Uyumluluğu - Kategori 1 (Përshatshmëria e tokës - Kategoria 1)									
	Arazinin Uyumluluğu - Kategori 2 (Përshatshmëria e tokës - Kategoria 2)									
	Arazinin Uyumluluğu - Kategori 3 (Përshatshmëria e tokës - Kategoria 3)									
	Arazinin Uyumluluğu - Kategori 4 (Përshatshmëria e tokës - Kategoria 4)									
	Arazinin Uyumluluğu - Kategori 5 (Përshatshmëria e tokës - Kategoria 5)									
	Arazinin Uyumluluğu - Kategori 6 (Përshatshmëria e tokës - Kategoria 6)									
	Arazinin Uyumluluğu - Kategori 7 (Përshatshmëria e tokës - Kategoria 7)									
	Arazinin Uyumluluğu - Kategori 8 (Përshatshmëria e tokës - Kategoria 8)									
	Yüksek ormanlıklar (Pyje të larta)									
	Nispet ormanlıklar (Pyje të ultës)									
	Çiçekli ormanlıklar (Pyje me bimësi)									
	Pyjore									
	XX Ormanlık - (kullanılmayan / özelleştirilmeyen) (XX - (nuk shfrytëzohet/ e pa privatizuar))									
	XX Ormanlık - (kullanılan / özelleştirilmeyen) (XX - (shfrytëzohet/ e pa privatizuar))									
	Ekonomik kullanımlar için ormanlar (Pyje për shfrytëzim ekonomik)									
	Koruma altında olan ormanlar (Pyje të mbrojtura)									



Nr. 1 | VERLESHIMLER(VENDBANIMET)

I		Resmi Yerleşimler (kentsel ve kırsal) formale (urbane dhe rurale)		((Vendbanimet		PROFIL (PROFIL)					KALKINIMA KONSEPTİ (KONSEPTI ZHVILLIMOR)						
						Yüz ölçümü (Sipërfaqja) (ha)		Nüfus (Numri) / banorëve	Yönlülük (Densiteti) (banorë/ha) - kadastro alani içinde (për zonë kadastrale)	Haritalarda sergilenmesi (Paraqitja në hartë/a)	Yorumlar (BKP analizierinden ortaya çıkan yerleşme kalkınma trendleri (Komente (trendet e zhvillimit te vendbanimeve nga analizat e PZHk))	Yorumlar (BKP analizierinden ortaya çıkan yerleşme kalkınma trendleri (Komente (trendet e zhvillimit te vendbanimeve nga analizat e PZHk))	Yoğunluk (Densiteti) (banorë/ha) - kadastro alani içinde (për zonë kadastrale)	Haritalarda sergilenmesi (Paraqitja në hartë/a)	Yorumlar (BKP analizierinden ortaya çıkan yerleşme kalkınma trendleri (Komente (trendet e zhvillimit te vendbanimeve nga analizat e PZHk))		
		Mamuşa Belediyesi (Komuna e Mamushës)				Yüz ölçümü (Sipërfaqja) (ha)	Nüfus (Numri) / banorëve	Yönlülük (Densiteti) (banorë/ha) - kadastro alani içinde (për zonë kadastrale)	Haritalarda sergilenmesi (Paraqitja në hartë/a)	Yorumlar (BKP analizierinden ortaya çıkan yerleşme kalkınma trendleri (Komente (trendet e zhvillimit te vendbanimeve nga analizat e PZHk))	Yorumlar (BKP analizierinden ortaya çıkan yerleşme kalkınma trendleri (Komente (trendet e zhvillimit te vendbanimeve nga analizat e PZHk))	Yoğunluk (Densiteti) (banorë/ha) - kadastro alani içinde (për zonë kadastrale)	Haritalarda sergilenmesi (Paraqitja në hartë/a)	Yorumlar (BKP analizierinden ortaya çıkan yerleşme kalkınma trendleri (Komente (trendet e zhvillimit te vendbanimeve nga analizat e PZHk))	trendet e zhvillimit janë paraqitur në hartë mirepo jo edhe rritas e densitetit /ha		
1		Mamuşa (Mamusha)		Mamuşa (Mamusha)													
		TOPLAM (uygunladığı yerde) (TOTAL (aty ku aplikohet))		TOPLAM (uygunladığı yerde) (TOTAL (aty ku aplikohet))													

II		Gayriresmî Yerleşimler (Vendbanimet Joformale)		PROFIL (PROFIL)				KALKINIMA KONSEPTİ (KONSEPTI ZHVILLIMOR)							
						Yüğunluk (Densiteti) (banorë/ha) - kadastro alani içinde (për zonë kadastrale)		Özelikler (mülkiyet, yetersiz inşaatlar, altyapıya yetersiz bağlanti vb.)		Yorunlar (BKP analizlerinden ortaya cikan yerleşme kalkınma trendleri (Komente (trendet e zhvillimit te vendbanimeve nga analizat e PZHk))		BKP'da önenilen önenimler (Düzenleme, yeniden yerleştime vb.)		BKP'nin planlarının kalitesinde dayır yorunlar (Komente rreth kualitetit të planifikimeve në PZHk)	
Gayriresmî Yerleşimlerin kentsel, kentsel-kırsal ve kırsal alan ayırımı (Sipërfaqet e vendbanimeve Joformale me ndarje urbane, urbane-rurale dhe rural)		Yüz ölçümü (Sipërfaqja) (ha)		Nüfus (Numri) / banorëve		Konut sayıs (Numri) / mjeshe të banimit (Kadastrale)		Haritalarda sergilenmesi (Paraqitja në hartë/a)		Haritalarda sergilenmesi (Paraqitja në hartë/a)		Haritalarda sergilenmesi (Paraqitja në hartë/a)		Haritalarda sergilenmesi (Paraqitja në hartë/a)	
1															
Kentsel Gayriresmî Yerleşimler (Adl) (Vendbanimi Joformal (emri) - urban) <b>te diskutohet me vone</b>															
Kırsal Gayriresmî Yerleşimler (Adl) (Vendbanimi Joformal (emri) - rural)															
3															

Kentsel Gayriresmî Yerleşimler (Adl) (Vendbanimi Joformal (emrî) - urban) **te diskutohet me vone**  
Kırsal Gayriresmî Yerleşimler (Adl) (Vendbanimi Joformal (emrî) - rural)  
**Gerege göre ekle (Shito sipas nevojës)**

[illegible]

**Nr.4**

	PROFIL (PROFIL)				KALKINIMA KONSEPTI (KONCEPTI ZHVILLIMOR)			
	Kurum/ishjete sajisi (Nr. i nderrmarrijeve/ institucioneve)	Çalisan sajisi (Nr. i të punësuarve)	Verleshimlere/Lokas jonlara göre ayrim (Ndarja sipas vendbanimeve/ lokacioneve)	BKP'nin analizlerine yorumlar (isçi yüzdesi, trendler vb.) (Komente rreth analizave në PZHK (përqindja e të punësuarve, trendet, etj))	Kurum/ishjete sajisi (Nr. i nderrmarrijeve/ institucioneve)	Çalisan sajisi (Nr. i të punësuarve)	Verleshimlere/Lokas jonlara göre ayrim (Ndarja sipas vendbanimeve/ lokacioneve)	BKP'nin planlarinin kalitesi üzerine yorumlarniz (Komente rreth kualiteti të planifikimeve në PZHK)
I	Özel ekonomik isletmeler (Nderrmarrjet ekonomike private)  Ticari isletmeler (ticaret, otomobil ve ev eşyasi tamiri vb (Nderrmarrjet komerciale (tregëti, riparim i automijeteve dhe mallërove shtëpiake, dhe të ngjashme))  Gerekirse sıra ekleyin (Shto rreshita sipas nevojës)  Endustriyel isletmeler (maden ve taş ocaklan, ana maddenin islenmesi, ağır ve hafif üretim, inşaat, enerji üretimi) (Nderrmarrjet industriale (minierë dhe gurore, përpunimi i lëndës së parë, prodhimitari e rëndë, e lehtë, ndërtimtari, prodhim i energjisë))  Gerekirse sıra ekleyin (Shto rreshita sipas nevojës)	C5:J18C5:J17C5:J16 C5:J18						
	Hizmetisel isletmeler (hoteller, ??, finansal ve güvenlik, profesyonel ve bilim, bilgi ve iletişim, ulaşım ve depolama vb.) (Nderrmarrjet shërbëvese (hotelleri, patundshmëri, financiare dhe të sigurimeve, profesionale dhe shkencore, informacionit dhe komunikimit, transportit dhe magazinimit, administrative përcjellëse, sigurimit dhe mbrojtjes, arsimore, shëndetësore, arte/argëtim/rekreacion, etj))							
	Tarım isletmeleri , ormançılık ve balıkçılık (Nderrmarrje bujqësore, pyjore dhe të peshkimit)  Gerekirse sıra ekleyin (Shto rreshita sipas nevojës)							
II	Kamusal isletmeler/kurumlar (Nderrmarrjet/institucionet publike)  Belediye Yönetimi, merkez yönetimin yerel ve bölgesel dalları, eğitim - sağlık ve kültür kurumları vb. (Administrata komunale, degët lokale të administratës qendrore dhe regionale, degët lokale të kompanive regionale, institucionet arsimore, shëndetësore, kulturrore, etj.)							
	Gerekirse sıra ekleyin (Shto rreshita sipas nevojës)							
III	Sosyal mülkiyete sahip olan ekonomik isletmeler (özelleştirilmeyen) (Nderrmarrjet ekonomike në pronësi shoqërore (të pa privatizuara))  Gerekirse sıra ekleyin (Shto rreshita sipas nevojës)							

[illegible]



[illegible]

**Nr. 6**

[illegible]

### III Elektrik enerģijas tedarīgi (Furnizimi me enerģiji elektrike

[illegible]

IV : Atıkların toplanması (Grubullim i mbeturinave)

[illegible]



[illegible][illegible][illegible][illegible][illegible]

**DOĞAL VE KÜLTÜREL MİRASLAR (TRASHƏGİMIA KULTURORE DHE NATYRORE)**

[illegible]

## II Arkeologjik miras (Trashëgimia arkeologjike)

[illegible]

### III Doğal miras (Trashëgimia natyrore)

[illegible]

Nr. 10 ÇEVRE KIRILLIĞI VE DOĞAL AFETLER (NDOŢIA E MJEDISIT DHE FATKEQËSITË NATYRORE									
I		PROFIL (PROFILI)							
Kiriilik (hava/su/toprak) (Ndotja (ajri/ uji/ toka))		Yerleřim/ler (Vendbanimi/ et)	Kirilenen alan (Hapësira e ndotur) (m2)	Kiriilik (Ndotësi)	Kiriveen madde (Substancat ndotëse)	Haritada gôsterilimesi (noka vey poligon) (Paraqitja në hartë (pikë apo poligon))	Yorumlar (anlık hali ve BKP'nin analizleriyle ilgili) (Komente (gjendja ekzistuese dhe analiza tjera nga PZH(K))	BKP'de bulunan planlar (önlemler) (Planifikimet në PZH(K (masat))	KALKINMA KONSEPTİ (KONCEPTI ZHVILLIMOR)
									BKP'nin planlarının kalitesiyle alakalı yorumlarımız (Komente rreth kualitetit të planifikimeve në PZH(K)
		x Lokasyonunda hava kirliliği (Ndotja e ajrit në lokacionin x)							
		x Lokasyonunda su kirliliği (Ndotja e ujit në lokacionin x)							
		x Lokasyonunda toprak kirliliği (Ndotja e tokës në lokacionin x)							
		x x Lokasyonunda sese dayalı kirlilik (Ndotja nga zhurma në lokacionin x)							
II		PROFIL (PROFILI)							
Doğal/İnsani afetler ve riskleri (Fatkeqësîtë natyrore / njerëzore dhe rrezikët)		PROFIL (PROFILI)							
		Yerleşim/Lokasyon (Vendbanimi/ lokacioni)	Tehlikede bulunan alan (Hapësira e rrezikuar) (m2)	Tehlike/afet'in nedeni (uygulanıyorsa) (Shkaktari i rrezikut/ fatkeqësîsë (nëse apikohet))	Haritada gôsterilimesi (noka vey poligon) (Paraqitja në hartë (pikë apo poligon))	Yorumlar (anlık hali ve BKP'nin analizleriyle ilgili) (Komente (gjendja ekzistuese dhe analiza tjera nga PZH(K))	BKP'de bulunan planlar (ön görülen önlemler) (Planifikimet në PZH(K (masat e parapara))	Haritada gôsterilimesi (noka vey poligon) (Paraqitja në hartë (pikë apo poligon))	BKP'nin planlarının kalitesiyle alakalı yorumlarımız (Komente rreth kualitetit të planifikimeve në PZH(K)
		Depremier (Termetet)							
		x Lokasyonunda erozyon (Erozioni në lokacionin x)							
		x Lokasyonunda seller (Vërshimet në lokacionin x)							
		x Lokasyonunda toprak kayması (İrreshqitjet e dheut në lokacionin x)							
		x Lokasyonunda orman yangınları (Zjarret e pyjeve në lokacionin x)				2-3 vende ka ne mampushe			

COORDINATORS AND GROUP MEMBERS

MDP structure + Economic Infr. (Surfaces)	Settlements + Residential Infr.	Demography + Economic Infr. (Enterprise) + Budget	Social/Public Infrastructure and Services	Technical Infr.	Public transport infr.	Heritage + Environm ent
1.	2.	3.	4.	5.	6.	7.
Ramadan Morina	Ylber Kastrati	Besire Cini	Erol Mazrek	Hilmi Şala	Erدينç Morina	Esra Bütüç
Suna Morina	Ajet Sadiku	Aziz Elshani	Yahya Mazrek	Tarkan Mazrek	Gëzime İbrahimî	İdriz Mazrek
Yüksen Topoyan	Visar Şala		Nazmi Morina	Hakki Taç		Gazmend Gashi
			Derya Kala			
Arbën Rrecaj	Besnike Koçani	Sami Stagova	Sami Stagova	Alma Paçarizi	Fati Pajko	Besnike Koçani



[illegible][illegible]

Temaatik Alanlar (Fusha Tematika)		Yol altyapı, Ulaşım ve Kamu Hizmetleri (Infrastruktura rrugore, transporti dhe shërbimetpublike)										Modern standartlara göre belediye yönetimi, hijyene ve fiziki altyapı inşaatı (Përmirësimi, zgjerimi dhe ndërtimi i infrastrukturës)										Çiftçiler için tarım alanlarına daha kolay ulaşımı sağlamak (Qasje më të lehtë në zonat bujqësore për fermerët e parashikuar)										Ulaşımda motorlu araçların kullanımını teşvik eder ve güvenli bir toplu taşımayı sağlar (Inkurajimi i përdorimit të mjeteve jo të motorizuara të transportit dhe sigurimi i transportit të sigurt publik)										İnsan ve yük taşımacılığı etkili bir modu sağlayın (Ofirimi i një regjimi efikas të transportit për njëjërit dhe mallrat)																			
Hedefler (Qëllimi)		Tüm belediye sınırları içinde yol altyapısı geliştirilip (Përmirësimi i infrastrukturës rrugore në të gjithë territorin e komunës dhe sigurimi i saj sipas kërkesës)										Hedefler (Qëllimi)										Ulaşımın standartlarına göre belediye yönetimi, hijyene ve fiziki altyapı inşaatı (Përmirësimi, zgjerimi dhe ndërtimi i infrastrukturës)										Ulaşımın standartlarına göre belediye yönetimi, hijyene ve fiziki altyapı inşaatı (Përmirësimi, zgjerimi dhe ndërtimi i infrastrukturës)										Ulaşımın standartlarına göre belediye yönetimi, hijyene ve fiziki altyapı inşaatı (Përmirësimi, zgjerimi dhe ndërtimi i infrastrukturës)										Ulaşımın standartlarına göre belediye yönetimi, hijyene ve fiziki altyapı inşaatı (Përmirësimi, zgjerimi dhe ndërtimi i infrastrukturës)									
Amaç (Objektiva)		Tüm belediye sınırları içinde yol altyapısı geliştirilip (Përmirësimi i infrastrukturës rrugore në të gjithë territorin e komunës dhe sigurimi i saj sipas kërkesës)										Hedefler (Qëllimi)										Ulaşımın standartlarına göre belediye yönetimi, hijyene ve fiziki altyapı inşaatı (Përmirësimi, zgjerimi dhe ndërtimi i infrastrukturës)										Ulaşımın standartlarına göre belediye yönetimi, hijyene ve fiziki altyapı inşaatı (Përmirësimi, zgjerimi dhe ndërtimi i infrastrukturës)										Ulaşımın standartlarına göre belediye yönetimi, hijyene ve fiziki altyapı inşaatı (Përmirësimi, zgjerimi dhe ndërtimi i infrastrukturës)										Ulaşımın standartlarına göre belediye yönetimi, hijyene ve fiziki altyapı inşaatı (Përmirësimi, zgjerimi dhe ndërtimi i infrastrukturës)									
Proje Faaliyet/ Uygulanın Hedefleri (Projetet/Aktivitetet/Shërbimet e Implementuara)		Hedefler (Qëllimi)										Hedefler (Qëllimi)										Hedefler (Qëllimi)										Hedefler (Qëllimi)										Hedefler (Qëllimi)										Hedefler (Qëllimi)									
Proje Faaliyet/ Uygulanın Hedefleri (Projetet/Aktivitetet/Shërbimet e Implementuara)		Hedefler (Qëllimi)										Hedefler (Qëllimi)										Hedefler (Qëllimi)										Hedefler (Qëllimi)										Hedefler (Qëllimi)										Hedefler (Qëllimi)									
Proje Faaliyet/ Uygulanın Hedefleri (Projetet/Aktivitetet/Shërbimet e Implementuara)		Hedefler (Qëllimi)										Hedefler (Qëllimi)										Hedefler (Qëllimi)										Hedefler (Qëllimi)										Hedefler (Qëllimi)										Hedefler (Qëllimi)									
Proje Faaliyet/ Uygulanın Hedefleri (Projetet/Aktivitetet/Shërbimet e Implementuara)		Hedefler (Qëllimi)										Hedefler (Qëllimi)										Hedefler (Qëllimi)										Hedefler (Qëllimi)										Hedefler (Qëllimi)										Hedefler (Qëllimi)									
Proje Faaliyet/ Uygulanın Hedefleri (Projetet/Aktivitetet/Shërbimet e Implementuara)		Hedefler (Qëllimi)										Hedefler (Qëllimi)										Hedefler (Qëllimi)										Hedefler (Qëllimi)										Hedefler (Qëllimi)										Hedefler (Qëllimi)									
Proje Faaliyet/ Uygulanın Hedefleri (Projetet/Aktivitetet/Shërbimet e Implementuara)		Hedefler (Qëllimi)										Hedefler (Qëllimi)										Hedefler (Qëllimi)										Hedefler (Qëllimi)										Hedefler (Qëllimi)										Hedefler (Qëllimi)									
Proje Faaliyet/ Uygulanın Hedefleri (Projetet/Aktivitetet/Shërbimet e Implementuara)		Hedefler (Qëllimi)										Hedefler (Qëllimi)										Hedefler (Qëllimi)										Hedefler (Qëllimi)										Hedefler (Qëllimi)										Hedefler (Qëllimi)									
Proje Faaliyet/ Uygulanın Hedefleri (Projetet/Aktivitetet/Shërbimet e Implementuara)		Hedefler (Qëllimi)										Hedefler (Qëllimi)										Hedefler (Qëllimi)										Hedefler (Qëllimi)										Hedefler (Qëllimi)										Hedefler (Qëllimi)									
Proje Faaliyet/ Uygulanın Hedefleri (Projetet/Aktivitetet/Shërbimet e Implementuara)		Hedefler (Qëllimi)										Hedefler (Qëllimi)										Hedefler (Qëllimi)										Hedefler (Qëllimi)										Hedefler (Qëllimi)										Hedefler (Qëllimi)									
Proje Faaliyet/ Uygulanın Hedefleri (Projetet/Aktivitetet/Shërbimet e Implementuara)		Hedefler (Qëllimi)										Hedefler (Qëllimi)										Hedefler (Qëllimi)										Hedefler (Qëllimi)										Hedefler (Qëllimi)										Hedefler (Qëllimi)									
Proje Faaliyet/ Uygulanın Hedefleri (Projetet/Aktivitetet/Shërbimet e Implementuara)		Hedefler (Qëllimi)										Hedefler (Qëllimi)										Hedefler (Qëllimi)										Hedefler (Qëllimi)										Hedefler (Qëllimi)										Hedefler (Qëllimi)									
Proje Faaliyet/ Uygulanın Hedefleri (Projetet/Aktivitetet/Shërbimet e Implementuara)		Hedefler (Qëllimi)										Hedefler (Qëllimi)										Hedefler (Qëllimi)										Hedefler (Qëllimi)										Hedefler (Qëllimi)										Hedefler (Qëllimi)									
Proje Faaliyet/ Uygulanın Hedefleri (Projetet/Aktivitetet/Shërbimet e Implementuara)		Hedefler (Qëllimi)										Hedefler (Qëllimi)										Hedefler (Qëllimi)										Hedefler (Qëllimi)										Hedefler (Qëllimi)										Hedefler (Qëllimi)									
Proje Faaliyet/ Uygulanın Hedefleri (Projetet/Aktivitetet/Shërbimet e Implementuara)		Hedefler (Qëllimi)										Hedefler (Qëllimi)										Hedefler (Qëllimi)										Hedefler (Qëllimi)										Hedefler (Qëllimi)										Hedefler (Qëllimi)									
Proje Faaliyet/ Uygulanın Hedefleri (Projetet/Aktivitetet/Shërbimet e Implementuara)		Hedefler (Qëllimi)										Hedefler (Qëllimi)										Hedefler (Qëllimi)										Hedefler (Qëllimi)										Hedefler (Qëllimi)										Hedefler (Qëllimi)									
Proje Faaliyet/ Uygulanın Hedefleri (Projetet/Aktivitetet/Shërbimet e Implementuara)		Hedefler (Qëllimi)										Hedefler (Qëllimi)										Hedefler (Qëllimi)										Hedefler (Qëllimi)										Hedefler (Qëllimi)										Hedefler (Qëllimi)									
Proje Faaliyet/ Uygulanın Hedefleri (Projetet/Aktivitetet/Shërbimet e Implementuara)		Hedefler (Qëllimi)										Hedefler (Qëllimi)										Hedefler (Qëllimi)										Hedefler (Qëllimi)										Hedefler (Qëllimi)										Hedefler (Qëllimi)									
Proje Faaliyet/ Uygulanın Hedefleri (Projetet/Aktivitetet/Shërbimet e Implementuara)		Hedefler (Qëllimi)										Hedefler (Qëllimi)										Hedefler (Qëllimi)										Hedefler (Qëllimi)										Hedefler (Qëllimi)										Hedefler (Qëllimi)									
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Nr.	Projektit/Realizimi i Urydimit Inizieret (Projekti/Activiteti/Shtetimet e implementimit)	Proqasjar (Roli e përfaqsh)	Urydima zamina (Koha e implementimit)	Mobilizet (Kostot)
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1	Altyapı projelerinin gözetimi (Mbakqirya e projekteve infrastrukturore)	MAB	2014-2015	8,904.51		
2	Altyapı projeleri, derleme ve uygulama (Projekte infrastrukturore, bartin dhe implementimi)	MAB	2017-2018	8,690.55		
3	Yol ve Kanalizasyon Yenileme ve bakim çalismasi (Ripartimi dhe mirëmbajtja e rrugëve dhe kanaleve të hapura)	MAB	2018	38,000.00		
4	Kanalizasyon ağı genişletilmesi (Zgjerimi i rrjetit të kanalizimit urjat e zezë)	REC	2014	6,000.00		
5	Kanalizasyon, Elektrik, Kablo yayın (Kanalizim, Rrym, kabllorik)	MAB	2014	19,933.88		
6	Kanalizasyon Çalismasi (Kanalizimi ne Mamushë)	MAB-MPMS	2018	148,129.16		
7	Elektrik direkleri yenileme, düzenleme, ekleme çalismasi (Rerovim, montim i shpyllave elektrike)	MAB	2017-2018	42,025.33		
8	Yüksek Tansiyon Direklerini taria yollarina berlesimi (Vendosja e tenisonit te larte neper rrugat fushore)	MAB	2017	50,000.00		
9	Caddelerde düşük tansiyonlu elektrik, trafo ve ağı çalismasi (Vendosja e rrateve dhe rrjetit te tenisonit te uet neper rrugë)	MAB	2018	60,746.00		
10	Sikandirma bakimi (Mbakqirya e rrdicimit publike)	IMAB	2014-2015-2016	30,822.80		
11	Halka açık alanların gikandırılması (Ndriqimi publike)	IMABP, IMAB	2018	75,989.05		



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COORDINATORS AND GROUP MEMBERS

Social Development 1.	Economic Development 2.	Public transport infr. 3.	Technical Infrastructure 4.	Land use, settlements and housing 5.	Heritage and Environment 6.
Erol Mazrek	Besire Cini	Ramadan Morina	Hilmi Şala	Esra Bütüç	Ylber Kastrati
Yahya Mazrek	Aziz Elshani	Erdiņç Morina	Tarkan Mazrek	Ajet Sadiku	İdriz Mazrek
Nazmi Morina	Yüksen Topoyan	Gözime İbrahimî	Hakki Taç	Visar Şala	Gazmend Gashi
Derya Kala					Suna Morina
Alma Paçarizi	Sami Stagova	Fati Pajko	Arbën Rrecaj	Besnike Koçani	SS & BK

ANNEX D:  
List of Participants and Agenda of the Workshop

Katılımcı Listesi/Participants list				
#	No.	İsim/Name	Kurum/Department	Mevki/Position
Mamuşa (Mamushë) Municipality	1	Abdulahdi Krasniç	Başkan Ofisi / Mayor's Office	Başkan / Mayor
	2	Hilmi Şala	Başkan Ofisi / Mayor's Office	As Başkan / Deputy Mayor
	3	Hakki Taç	Başkan Ofisi / Mayor's Office	As Başkan Danışmanı / Deputy Mayor's Advisor
	4	Ramadan Morina	Plan ve Şehirleşme / Urbanism	Müdür / Director
	5	Esra Bütüç	Plan ve Şehirleşme / Urbanism	Şef / Chief
	6	Suna Morina	Plan ve Şehirleşme / Urbanism	Kadastro Memuru / Cadastral official
	7	Tarkan Mazrek	Kamu Hizmetleri / Public Services	Müdür / Director
	8	Yüksen Topoyan	Kamu Hizmetleri / Public Services	Şef / Chief
	9	Erdiņç Morina	Kamu Hizmetleri / Public Services	Müfettiş / Inspector
	10	Yahya Mazren	Sağlık / Health	Kordinatör / Coordinator
	11	Erol Mazrek	Eğitim / Education	Şef / Chief
	12	Aziz Elshani	Eğitim / Education	Eğitim Memuru / Education official
	13	Nazmi Morina	Eğitim / Education	Eğitim Memuru / Education official
	14	Gözime İbrahimi	Finans ve Bütçe / Budget and Finances	Bütçe ve Finans Memuru / Budget and Finance official
	15	Besire Dulaku	İdare / Administration	Tercuman / Interpreter
	16	Besire Cini	Finans ve Bütçe / Budget and Finances	Yüksek Finans Memuru / Senior Finance official
	17	Ylber Kastrati	İdare / Administration	Genel İdare Şefi / Chief of Administration
	18	Gazmend Gashi	Başkan Ofisi / Mayor's Office	Tedarik Yüksek Memuru / Supply official
	19	İdriz Mazrek	Başkan Ofisi / Mayor's Office	Bilgilendirme Memuru / Information official
	20	Ajet Sadiku	Geri Dönüş ve Topluluk ofisi / Office for Communities and Returnees	
	21	Visar Şala	Geri Dönüş ve Topluluk ofisi / Office for Communities and Returnees	Topluluklar Geri Dönüş Memuru / Communities and Returnees official
NGO	22	Derya Kala	NGO Akasya	
	23	Necat Morina	NGO Agricultural	
	24	Nehat Taç	NGO Bereket	
MESP	25	Suzana Goranci	MESP, Division of Spatial Planning	Head of Division for Spatial Planning
	26	Arbën Rrecaj	MESP, Institute of Spatial Planning	Head of Division for Research and Evaluation
UN-Habitat	27	Besnike Koçani	UN-Habitat, Kosovo	Spatial/ Urban Planner
	28	Sami Stagova	UN-Habitat, Kosovo	Spatial/ Urban Planner
	29	Alma Paçarizi	UN-Habitat, Kosovo	Spatial Planning Assistant
	30	Fati Pajko	UN-Habitat, Kosovo	Spatial Planning Assistant
	31	Adem Llabjani	UN-Habitat, Kosovo	Logistics Officer





### WORKSHOP

Evaluation of the Municipal Development Plan  
in relation to the drafting of the  
Municipal Zoning Map

Date: 8 to 11 July 2019, Venue: Hotel Molika ( National Park Pelister ), Bitola, North Macedonia  
Departure from: Mamusha municipal building at 11:00 / MESP Parking lot at 12:30

#### Objectives of the workshop:

- Bring together all relevant staff of the Municipality of Mamusa, public regional companies, civil society, MESP and UN-Habitat to evaluate the Municipal Development Plan (MDP) which is the core document that would assist in developing the Municipal Zoning Map (MZM). Stakeholders will also deal with the sustainability assessment of the spatial planning process through several interdisciplinary fields;
- Introduce the differences respectively the linkage between the Municipal Development Plan (MDP) and Municipal Zoning Map (MZM);
- Provide guidance in using the Sustainability Assessment Framework and MDP evaluation tools;
- Identify the missing data (through evaluation of the actual MDP of Mamusa) needed for the drafting of MZM;
- Evaluation of the Mamusa MDP objectives based on projects/services implemented so far from the approval day;
- Introduce upcoming initiating steps to be undertaken with regard to the drafting process of MZM.

#### Outputs:

- Municipal staff (and others) familiarized with the differences and linkage between the MDP, spatial planning database and MZM;
- Municipal staff, civil society and public regional companies equipped for practicing various evaluation tools;
- The sustainability of planning documents assessed through the sustainability assessment framework;
- The missing data for MZM are identified (the final table showing the existing and missing data needed for drafting of MZM);
- MDP evaluation of objectives compared to the implemented projects/services so far;
- The next initiating steps are discussed with regard to the drafting process of MZM.



### AGENDA

Day 1- 08.07.2019		Facilitator
11.00	Departure from Municipal Building, Mamusa	
12.30	Departure from the parking lot of MESP, Pristina	
18.00	Arrival and registration to Hotel Molika (National Park Pelister), Bitola, North Macedonia	
19.00	Welcoming note Aim of the workshop Tour de Table	UN-Habitat MESP M. of Mamusa
20.00	Dinner	
Day 2- 09.07.2019		
08.00	Breakfast	
09.00	Introduction to the workshop programme	UN-Habitat
09.10	From the Municipal Development Plan towards the Municipal Zoning Map <ul style="list-style-type: none"> <li>• Legal Framework for MDP and MZM</li> <li>• UN-Habitat's earlier experience in planning processes</li> <li>• Municipal Development Plan vs. Municipal Zoning Map</li> <li>• 3 aspects of evaluation, tools for evaluation, linkage with spatial planning database and municipal zoning map</li> </ul>	MESP, UN-Habitat,
10.00	Coffee break	
10.15	Open discussion	
10.40	I. Methodology, focus groups composition and coordinators Sustainability Assessment Framework	UN-Habitat
10.50	Group Work: <ul style="list-style-type: none"> <li>• G1: Land and Urban Planning</li> <li>• G2: Public Space</li> <li>• G3: Plots and Blocks</li> <li>• G4: Development Rights</li> <li>• G5: Building Codes</li> <li>• G6: Land-Based Finance</li> <li>• G7: Graphics</li> </ul>	1. Arbën Rrecaj 2. Alma Paçarizi 3. Sami Stagova 4. Besnike Koçani 5. Fati Pajko 6. Besnike Koçani 7. BK & SS
12.00	Lunch	
13.00	Presentation: Sustainability Assessment Graphics	UN-Habitat
13.30	II. Evaluation of the MDP for necessary data for the MZM / Methodology, working groups and coordinators Evaluation of MDP profile's data and populating the tables	UN-Habitat
13.45	Group work: <ul style="list-style-type: none"> <li>• G1: MDP structure + Economic Infrastructure/surfaces</li> <li>• G2: Settlements + Residential Infrastructure</li> <li>• G3: Demography + Economic Infrastructure / Enterprise + Budget</li> </ul>	1. Arbën Rrecaj 2. Besnike Kocani 3. Sami Stagova



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	<ul style="list-style-type: none"> <li>G4: Social/Public Infrastructure and Services</li> <li>G5: Technical Services and Infrastructure</li> <li>G6: Public transport infrastructure</li> <li>G7: Cultural and Natural Heritage + Environment</li> </ul>	4. Sami Stagova 5. Alma Paçarizi 6. Fati Pajko 7. Besnike Koçani
14.30	Coffee break	
14.45	Group work: continuation Evaluation of MDP profile's data and populating the tables	
15.50 –16.00	Conclusion of the day	UN-Habitat M. of Mamusa
20.00	Dinner	

#### Day 3 - 10.07.2019

08.00	Breakfast	
09.00	Recap from the previous day	
09.10	II. Evaluation of the MDP for necessary data for the MZM / Methodology, working groups and coordinators (re-confirmed) Evaluation of the MDP planned development	UN-Habitat
09.20	Group work: <ul style="list-style-type: none"> <li>G1: MDP structure + Economic Infrastructure/surfaces</li> <li>G2: Settlements + Residential Infrastructure</li> <li>G3: Demography + Economic Infrastructure / Enterprise + Budget</li> <li>G4: Social/Public Infrastructure and Services</li> <li>G5: Technical Services and Infrastructure</li> <li>G6: Public transport infrastructure</li> <li>G7: Cultural and Natural Heritage + Environment</li> </ul>	1. Arbën Rrecaj 2. Besnike Kocani 3. Sami Stagova 4. Sami Stagova 5. Alma Paçarizi 6. Fati Pajko 7. Besnike Koçani
10.30	Coffee break	
10.45	Group work: continuation Evaluation of the MDP planned development	
12.00	Lunch	
13.00	Group work: continuation Evaluation of the MDP planned development	
14.45	Coffee break	
15.00	Presentation and discussion of findings: <ul style="list-style-type: none"> <li>Groups 1-7: Evaluation of the MDP data</li> <li>Groups 1-7: Evaluation of the MDP planned development</li> <li>Submission of the populated tables to the UN-Habitat Coordinator</li> </ul>	Grupet punuese  UN-Habitat (BK/SS)
15.50 –16.00	Conclusion of the day	UN-Habitat, M. of Mamusa
20.00	Dinner	



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#### Day 4 - 11.07.2019

08.00	Breakfast	
09.00	Recap from the previous day	
09.10	II. Evaluation of the MDP based on Implementation / Methodology, working groups and coordinators Identifying and assessing the implemented activities/services for each MDP thematic field and objective	UN-Habitat
09.30	Group work: <ul style="list-style-type: none"> <li>G1: Social Development</li> <li>G2: Economic development</li> <li>G3: Public transport infrastructure</li> <li>G4: Technical Infrastructure</li> <li>G5: Land use, settlements and housing</li> <li>G6: Environment, heritage, risk assessment and disaster management</li> </ul>	1. Alma Paçarizi 2. Sami Stagova 3. Fati Pajko  4. Arbën Rrecaj 5. Besnike Koçani 6. SS & BK
10.30	Coffee break	
10.45	Group work: continuation Identifying and assessing the implemented activities/services for each MDP thematic field and objective	
12.00	Lunch	
13.00	Group work: continuation MDP objective's implementation assessment	
14.45	Coffee break	
15.00	Presentation and discussion of findings: <ul style="list-style-type: none"> <li>Group 1-6: Presentation of MDP objective's implementation assessment</li> <li>Submission of the populated tables to the UN-Habitat Coordinator</li> </ul>	Grupet punuese UN-Habitat (BK/SS)
15.30	Discussion on the way forward: <ul style="list-style-type: none"> <li>General evaluation of the existing data</li> <li>General evaluation of the MDP objectives</li> <li>Discussion upon the next initiating steps regarding the drafting process of MZM</li> </ul>	UN-Habitat M. of Mamusa MESP
15.50 –16.00	Conclusions of the workshop	UN-Habitat, M. of Mamusa
16.45	Dinner (takeaway)	
17.00 –	Departure to Mamusa	



